



Annual Report

2024-25

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Introduction

Our Vision

Leads the Way

Our Mission

We will achieve our vision by maintaining and enhancing the Bruce Rock lifestyle, increasing business and employment opportunities and achieving population growth in an environmentally sustainable way.

Our Values

We will conduct our business with:

Respect

- Value people and places and the contribution they make to the Shire;
- Develop an environment of respect for different cultures; and
- Be appreciative of the aspirations of the community and what it does for itself.

Inclusiveness

- Be receptive, proactive and responsive as an organisation;
- Foster the community that has the ability to capacity build; and
- Demonstrate leadership by promoting Council and community teamwork.

Fairness and equity

- Maintain a 'whole of Shire' outlook but recognise that each community is unique and likely to have variations on their needs;
- Provide services for a variety of ages and needs; and
- Respond to the community in a fair and equal way depending on need.

Communication

- Create opportunities for consultation with the broad community; and
- Ensure appropriate, accessible information will be made available to the community.

Our Shire

The Shire of Bruce Rock covers an area of 2,727 km² in the heart of Western Australia's Wheatbelt, with a population of approximately 979 (ABS, Census, 2021).

Shire of Bruce Rock

Localities

The Shire includes the localities of Ardath, Babakin, Belka, Bruce Rock, Kwolyin and Shackleton.

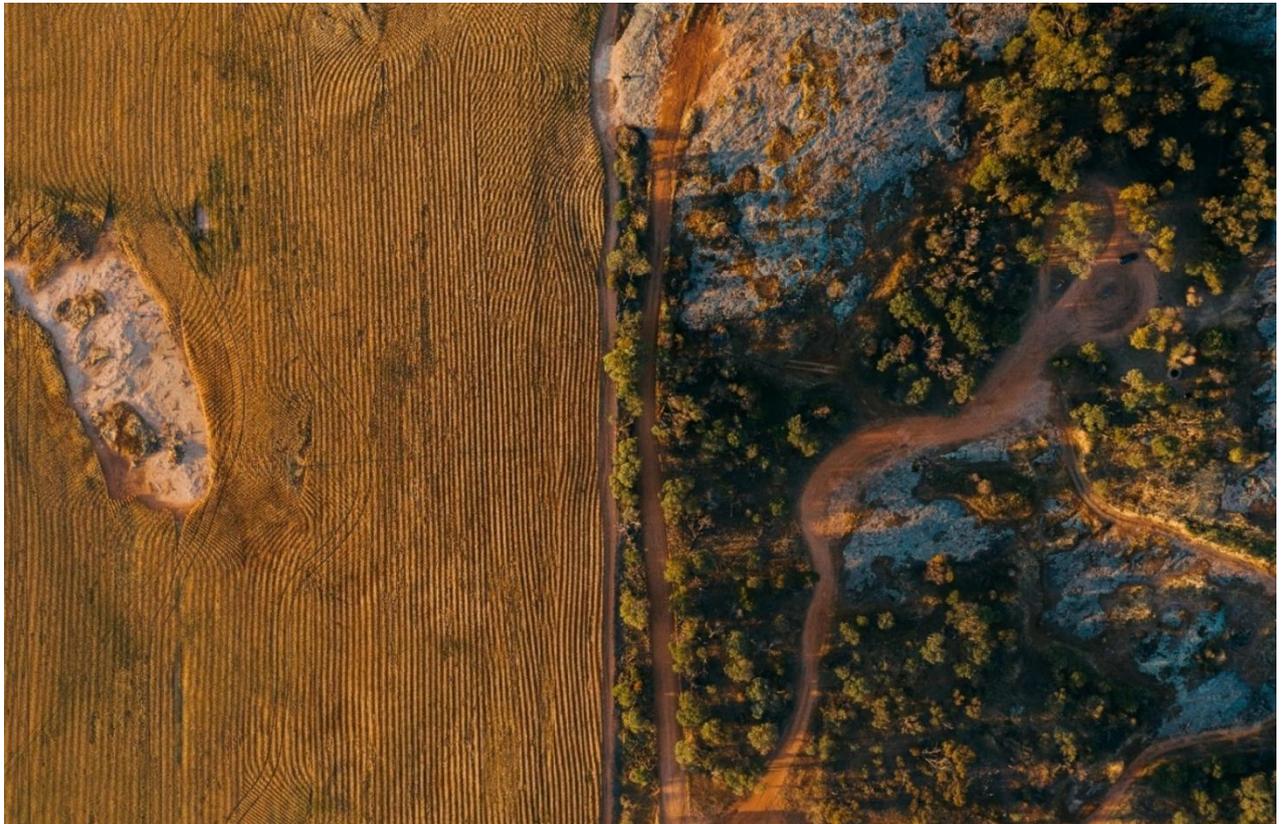
Significant Local Events

The Shire of Bruce Rock is home to the popular 'Back to the Bush Veterans Reunion', taking place annually on the first weekend of November. The event brings in a large number of visitors from around Australia, showcasing all that is great about the town.

Another significant local event is the 'Bruce Rock Agricultural Show', held biannually in September. The show attracts 1,500 to 1,800 people from the local community and other Shire's.

Ordinary Council Meeting

These meetings are held every third Thursday of each month, except January.



Tourist Attractions

With an area of almost 3,000 km², it is no surprise that the Shire of Bruce Rock boasts a beautiful and diverse landscape with countless attractions.



Kokerbin Rock, situated within the Kokerbin Nature Reserve, approximately 40km North-West of Bruce Rock, is a must-see natural wonder. It is the second largest monolith, (previously third), in Australia, that can be climbed, now that the climbing of Uluru is no longer permitted. This impressive natural attraction stands 122 metres high and covers an area of nine (9) hectares. With picnic and barbecue

facilities, the location is perfect for a daytrip with family or friends.

The Shackleton Bank ('Australia's Smallest Bank') is a popular tourist destination, drawing interest for its uniquely small size of three (3) by four (4) metres. The building had a wide array of uses, including an Aircraft Observation Post during World War II, a Childcare Centre, the Bank of New South Wales, and finally a Bankwest Branch up until its closing in 1997.

The Bruce Rock townsite has another natural attraction; known as "Bruce's Rock"; this large geological formation is located two (2) kilometres East of Bruce Rock. It is named after the sandalwood cutter John Rufus Bruce, who set up his camp at the base of the rock in 1879. Originally known as Nunagin or Noonegin, the name of the town led to confusion between other towns such as Narrogin and Nungarin. The name was changed to Bruce Rock after the large granite feature located close to the town.

Established in 2003 by the Bruce Rock Landcare Committee, the Bruce Rock Wildflower Drive displays some of the Wheatbelt's most beautiful flora. The flowers on show include Isopogons, Tinsel Flowers, Gastrolobiums, Spider Orchids, Verticoridias and Triggerplants. The town of Babakin is home to the rare Underground Orchid.

Created in 2013, the Bruce Rock Centenary Mosaic Pathway located in Bruce Rock's Main Street contains over 300 mosaic slabs displaying farms, buildings, churches, sporting groups, shops and families, celebrating Bruce Rock's vast history.

The Bruce Rock Museum contains a comprehensive collection of memorabilia. To the rear of the museum, you there is an original one-room schoolhouse and a replica mud brick settler's cottage from pioneering farm days.

Situated across the road is the Machinery and Motor Museum, which houses working farm machinery, a vintage car and a steam traction engine, all from local historical times.

Officially opened in October 2001, the Bruce Rock Federation Amphitheatre seats up to 1,200 people. Designed and built by the local community, it is the host for many get-togethers and community and cultural events.

The Bruce Rock Remembrance Park, officially opened on the 6 November 2021, and pays tribute to the men and women who served and continue to serve Australia in military conflicts and peacekeeping operations across the globe. The Park features 11 memorials accompanied by information boards outlining the story and meaning behind each memorial. There are also eight (8) sculptures and artworks featured throughout the park and are all interpretations of the theme 'war and peace'.



Popular among locals, the Ardath Hotel is a heritage-style hotel established in 1925. The hotel has been restored as a tavern with restaurant and counter meals available.

A more recent attraction is the recently completed Art Mural, displayed on the side of the recently rebuilt Shire supermarket; The background portrays the natural colour palette of rural Western Australia. Native flora, including Pink Pokers, Lemon Scented Sun Orchids, and Fairy Orchids endemic to Bruce Rock, adorn the scene.



Celebrating the town's farming industry, the mural features sheep and wheat, with a focus on highlighting the intricate beauty of WA's vital agricultural sector. Incorporating the iconic Magpie, the town's sporting mascot, perched on the farmer's shoulder symbolises the connection between farmers and the land.

The sunlight shining upon the farmer underscores the importance of light in growth, both in agriculture and within ourselves. Within the farmer's heart space, a depiction of a grandfather and a boy working together to plant seeds for the future symbolises the significance of family, community, and growth, both personal and environmental.

Local Industries

Wheat and other cereals, steel fabrication, livestock and agricultural support industries.

Shire Statistics

Distance from Perth (km)	245
Area (sq. km)	2,727
Length of Sealed Roads (km)	501.1
Length of Unsealed Roads (km)	757.6
Population (Census 2021)	979
Number of Electors (2025)	701
Number of Dwellings (Census 2021)	473
Total Rates Levied (2024/25)	\$1,900,234
Total Revenue (2024/25)	\$5,797,842
Number of Employees (as at 30 June 2025)	55



The Council

Council meets on every third Thursday of the month, except January, to consider local and regional issues of importance to the district.

As at 30 June 2025, the Council is made up of seven Councillors representing the Bruce Rock District.

President

Cr R Rajagopalan

Deputy President

Cr T Crooks

Councillors

	Telephone	Years of Service	Term Expires
Cr Stephen Strange	0429 611 324	36	2027
Cr Ramesh Rajagopalan	0448 012 656	16	2025
Cr Brendan Waight	0428 149 654	8	2025
Cr Anthony (Tony) Crooks	0428 911 922	7	2025
Cr Kevin Foss	0427 998 878	7	2027
Cr Jennifer Verhoogt	0428 250 563	4	2025
Cr Perry Hodgkiss	0428 475 080	2	2027

Council elections are held on the third Saturday in October. The next election will be held on Saturday, 18 October 2025.



Contact Information

Office Hours

8.30am to 4.30pm

Contact

Shire Office

9061 1377

Workshop / Fax

9061 1030

Swimming Pool

9061 1278

Email

admin@brucerock.wa.gov.au

Website

www.bruce-rock.wa.gov.au

Street Address

54 Johnson Street
Bruce Rock WA 6418

Postal Address

PO Box 113
Bruce Rock WA 6418

After Hours

Chief Executive Officer

Mark Furr

0428 611 377

Manager of Governance and
Community Services

Nerea Ugarte

0408 383 530

Manager of Works and Services

Greg Stephens

0418 745 217

Emergency Numbers

Ambulance/Police/Fire

000

Police Station

9007 9140

Hospital

9061 0222

Doctor's Surgery

9061 1166

Dental Surgery

9061 1954

Water Corporation

13 13 75

Synergy

13 13 53

Western Power

13 10 87

President's Report



The 2024/2025 year has been one of meaningful connection, renewal, and steady progress for the Shire of Bruce Rock. It has also been a year of

transition as we farewelled our long-serving Chief Executive Officer, Mr Darren Molyneux, and welcomed our new CEO, whose leadership has brought renewed focus, energy, and a deep commitment to strengthening our engagement with the community. Council extends its sincere appreciation to Darren for his many years of service, and we warmly acknowledge the collaborative and forward-looking partnership now developing between Council and our new CEO, Mark Furr.

A defining feature of this year has been the Shire's commitment to excellence and genuine community engagement. Council and Administration worked hard to meet with residents across all townsites—Bruce Rock, Shackleton, Babakin, and Ardath—hosting a series of open Question and Answer sessions. These sessions were constructive, welcoming, and incredibly valuable. They provided us with first-hand insights into community aspirations and concerns, and we are committed to continuing this approach in the year ahead. Active listening remains a core priority for Council, and we are grateful for the honesty, respect, and participation demonstrated in each of these gatherings.

This year also saw progress on a number of key infrastructure projects. At the Aquatic Centre, the new pool heat-map system was successfully implemented, improving monitoring and supporting long-term asset planning. The Drought-Resilient Community Garden was

completed, creating a beautiful and practical space that showcases sustainability and community collaboration. Considerable work has gone into the Town Hall and Amphitheatre upgrades, both of which are nearing completion and will significantly enhance our public facilities and event spaces.

The Shire continued to advance the Main Street Revitalisation Strategy, including focused work on the Adventure Playground. Although our first major grant submission was unsuccessful, the administration has invested enormous effort into strengthening our business case and preparing for the next funding round. We are now positioned to submit a comprehensive and compelling application seeking more than \$1 million in funding—a critical step toward making this landmark project a reality. The playground remains Council's number-one revitalisation priority.

Roads and infrastructure were again a key focus. The Shire placed a deposit on the Multi-Patcher, an important investment that will significantly increase the efficiency and quality of our road maintenance program. With delivery anticipated in December 2025, we look forward to seeing this new asset contributing to safer, better roads for our community. Council also submitted Black Spot funding applications for the dangerous junction near the fuel station, and we hope to receive positive news in early 2025 to allow these essential safety upgrades to proceed.

We were also pleased to see the successful installation of the new fuel facility delivered by Great Southern Fuel Supplies. For some time, the community experienced challenges with fuel availability, so it has been encouraging to see the new facility in full operation, with fuel sales now exceeding previous volumes when the pump was located at the BP corner. We will continue to work towards more comprehensive fuel service.

Council has also maintained strong involvement in regional housing discussions, working with CEACA and WEROC to advance long-term housing strategies and identify opportunities to address local housing needs. This work remains a high priority, and we look forward to progressing tangible outcomes in the coming year.

Financially, the Shire has worked diligently to strengthen its systems and compliance. Our annual audit outcomes reflected mostly minor matters, and we value the constructive advice provided by the Office of the Auditor General. Council remains firmly committed to excellence, transparency, and continuous improvement. We are building an organisation capable of delivering high-quality services and support to the community now and into the future.

It was also a great pleasure to see our community come together for major events, including the highly successful Back to the Bush Veterans Reunion in October 2024 and the Community Sundowner in February 2025. The dedication of our volunteers, community groups, and local organisations continues to inspire us all, and we thank them sincerely for the countless hours they invest in strengthening Bruce Rock's community spirit.

As we reflect on the achievements of 2024/2025, I express my deep appreciation to my fellow Councillors for their commitment, insight, and collaboration throughout the year. We are a diverse and dedicated team working together for the betterment of our Shire. Your insights, collaborative approaches, and tireless dedication to representing the interests of our community have been invaluable in shaping policies that foster the growth and prosperity of Bruce Rock. We are an exceptional team, from varied walks of life, that I am so proud to be a part of.

This commitment is epitomised by the continued attendance of a variety of meetings and workshops throughout the

course of the year, in addition to the regular monthly Council meetings and briefings, Councillors were actively involved in events and meetings beneficial to the Shire and its undertakings; these events included:

- Wheatbelt East Regional Organisation of Councils (WEROC)
- Wheatbelt Communities Inc.
- WA Local Government Association (WALGA) Zone
- WA Local Government Association Annual Conference
- Regional Road Group
- Local and Regional Health
- Local and District Fire Advisory meetings
- Local Emergency Management
- Structural Reform and Strategic Planning
- Grain Freight Network Meetings
- Central East Aged Care Alliance and
- Local community and recreation group meetings.

I also extend my gratitude to the CEO and all Shire staff for their hard work, adaptability, and professionalism during a year of change and progress.

The year ahead offers tremendous promise. Together, with unity, resilience, and shared purpose, we will continue building a Shire that is welcoming, vibrant, and future-focused. Bruce Rock remains a place where community matters and where shared values bring people together.

Bruce Rock is indeed... where friends become family

Thank you.



Dr Ram Rajagopalan
Shire President

Chief Executive Officer's Report

It is with pride, gratitude, and a deep sense of purpose that I present the Chief Executive Officer's Report for the 2024/25 financial year. This year has been one of renewed energy, strengthened partnerships, and steady progress across our community. Above all, it has been a year that reaffirmed what makes Bruce Rock exceptional: our people, our places, and the spirit that binds us together.

One of the defining achievements of this year has been the way we have reconnected with our community across Bruce Rock, Shackleton, Babakin, and Ardath. The open Question & Answer sessions held in each townsite were not just meetings; they were conversations full of honesty, curiosity, and shared purpose. They reminded us that effective local government is built on listening, understanding, and responding with integrity.

These sessions helped strengthen relationships and helped us focus on what truly matters to our residents. They will continue to shape our work in the years ahead.

Throughout 2024/25, we delivered improvements and laid the groundwork for future projects that will benefit our communities for many years to come.

Our Main Street Revitalisation Strategy continued to evolve, with significant planning, design focus, and funding exploration completed this year.

While physical works are yet to commence, the momentum is building. We are positioning ourselves strongly for the investment required to re-energise the heart of our town.

The installation of new shade sails and a new funded pool heat-mat system have made our Aquatic Centre more

comfortable, more accessible, and more enjoyable, a gathering place for families, young people, seniors, and visitors.

The Bruce Rock Caravan Park continues to shine as a standout facility, consistently receiving exceptional feedback from visitors. Its high standard of presentation and cleanliness reflects the pride we take in welcoming travellers and showcasing our region.

Tourism remains a growing opportunity for Bruce Rock. Our Wildflower Trail continues to attract visitors from across the State, and Kokerbin Rock—one of our region's iconic landmarks—welcomed more than 5,000 vehicles in 2024/25 alone.

I extend sincere thanks to the Bruce Rock Community Resource Centre for their outstanding partnership and support this year. Their commitment to promoting our town, engaging visitors, and strengthening community events has been invaluable, and we look forward to expanding this collaboration in the coming year.

Our works teams continued their strong focus on road maintenance and improvements across the network. Progress toward the procurement of the Multi-Patcher positions us well for more efficient road maintenance from 2025/26 onwards.

Our Black Spot funding submission for the hazardous junction near the fuel station also reflects our dedication to safety, with the community's wellbeing central to our planning.

The heartbeat of Bruce Rock is not its buildings or its roads—it is its people. This year, our volunteers once again demonstrated extraordinary commitment, generosity, and resilience.

We proudly acknowledge our museum volunteers, keepers of our stories and heritage, the craft shop volunteers, who create a welcoming space for locals and travellers and our bushfire brigade members, who stand ready to protect life and property.

We shouldn't forget our emergency services and first responders, who balance professional demands with community duty, as well as the many residents who give their time silently and selflessly for clubs and other associations.

The contribution of volunteers cannot be measured in hours or tasks. It is measured in the strength, safety, and spirit they give to our Shire, and Bruce Rock is a better place because of them.

A significant focus this year has been strengthening our financial systems, improving internal processes, and enhancing the accuracy and reliability of our reporting. This work has been extensive and necessary.

The result has been multiple positive audit outcomes, demonstrating the professionalism of our Finance team and the organisation's growing financial capability. We celebrate these achievements while remaining firmly committed to continual improvement.

Council expects excellence—and we will keep striving to meet and exceed those expectations.

Acknowledgements

I extend my sincere thanks to Shire President Ram Rajagopalan for his leadership, support, and unwavering commitment to our community. I also thank each Councillor for their insight, dedication, and engagement in guiding our strategic direction. I have appreciated the strong support and partnership that has evolved over the past 12 months.

To our staff across Governance and Community Services, Works and Services, Finance, and Strategic Business Development, thank you.

Your work is the backbone of this organisation. Whether maintaining our roads and services, supporting our visitors, planning for the future, or serving residents at the front counter,

each of you plays an essential role in building a strong and vibrant Shire.

Bruce Rock is moving forward with confidence. The foundations strengthened this year through engagement, planning, tourism growth, infrastructure improvements, and financial stewardship, have prepared us well for a future filled with opportunity.

As CEO, I am proud of what we have achieved together in 2024/25. But more importantly, I am inspired by what lies ahead. With unity, resilience, and a shared commitment to excellence, we will continue to build a Shire that is inclusive, connected, and future-focused.

Bruce Rock is, now and always, where friends become family.

It is now time to turn these words into action



Mark Furr

Chief Executive Officer
Shire of Bruce Rock



Governance and Community Services

The Governance and Community Services department of the Shire of Bruce Rock is responsible for the following areas:

- Governance and Compliance Reporting;
- Administration;
- Assurance;
- Risk Management;
- Grant Applications;
- Procurement;
- Information Technology;
- Human Resources;
- Records Management;
- Emergency Management;
- Department of Transport Licensing;
- Licensing of Dogs and Cats;
- Customer Service;
- Community Engagement;
- Communications;
- Cleaning;
- Ranger Services;
- Library;
- Medical Centre;
- Aquatic Centre;
- Caravan Park; and
- Cemetery

With several Council policies due for updating, during 2024/25, the Governance and Community Services team continued the review of Council's Policy Manual. This work is anticipated to be completed in September 2025.

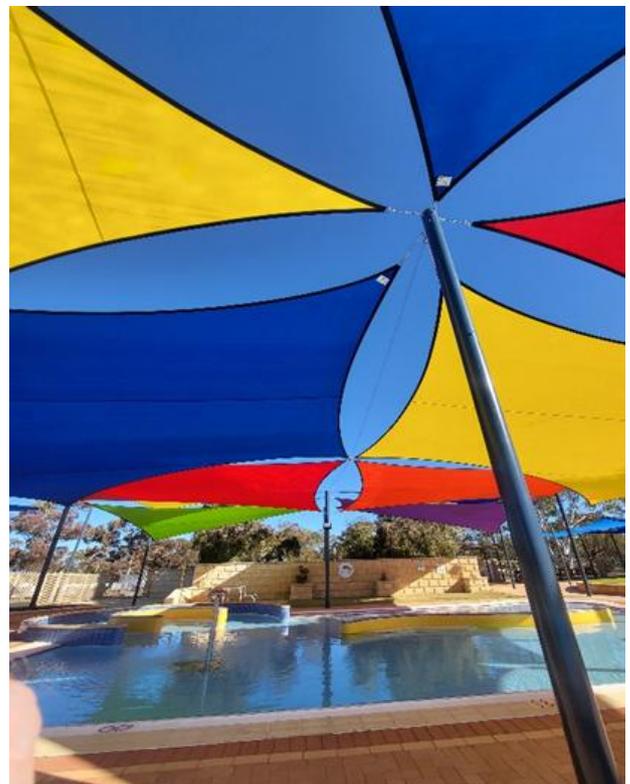
The Shire's governance and compliance arrangements were reinforced with the procurement of a compliance calendar, which will be implemented was implemented in the 2024-25 financial year.

Risk management was a key area of focus with the development of a strategic and operational risk registers. An independent member to Council's Audit and Risk Committee, has assisted in the Shire demonstrating its transparency of the Shire's operations.

Emergency management was also an area of focus, with the Shire assisting in organising a series of workshops on emergency management recovery for the local community. The workshops were delivered by the Department of Fire and Emergency Services.

Consistent with the Shire's efforts to improve its IT governance arrangements, the development of an IT Disaster Recovery Plan, IT Framework / Policy was completed and ongoing work as part of a cyber security project has been ongoing and due to complete in March 2026. This pilot project is ensuring that the Shire's cyber security is at the required levels in an age of continued threats of attack. And disruption to business continuity.

The Governance and Community Services department also organised and supported several community events, such as the annual "Back to the Bush" Veterans Reunion, the Community Sundowner and Australia Day.



Finance

The Finance department is responsible for the sound financial management of the Shire. It maintains accurate accounting records and produces financial reports to Council each month. The department is also responsible for the preparation and presentation of the Shire's Annual Financial Reports, Annual Budgets and Strategic Resources Plan (Long Term Financial Plan and Asset Management Plans).

Council finished the 2024/5 financial year with a net operating profit of \$1,559,597. This reflected a total operating revenue of \$5,806,929, \$2,528,338 of non-operating grants and total operating expenditure of \$11,728,651, which includes \$6,246,011 of Depreciation.

Capital Expenditure

Council undertook a capital works program totalling \$2,920,495. This expenditure consisted of \$2,060,700 in roads and other infrastructure development, \$407,191 in buildings, \$256,321 on plant and equipment, and \$196,283 on other projects and equipment. Some projects were delayed due to the unavailability of contractors or supplies.

Debt Management

The Shire has made a significant investment in our town's infrastructure, catering to the needs of our residents and fostering economic development within our region.

Careful use of loan borrowings is considered to be an effective way to fund large projects and spread the cost burden over a number of years. As at 30 June 2024, the Shire has two loans, one for the supermarket construction project and the other to part-fund the construction of a second residence in Curlew Drive,

which the Shire has since leased to GROH for a period of ten years.

Prudent debt management and the implementation of sustainable financial strategies is essential to the Shire's operation. Council is committed to ensuring budgetary discipline and regular review of financial health to maintain financial sustainability.

Regulatory Services

The Regulatory Services department is responsible for the following areas:

- Waste management, public health, and food hygiene
- Health compliance
- Environmental management
- Local Laws and Local Law enforcement
- Building control
- Town planning

In 2024/25 the Shire transitioned its Regulatory services and outsources the functions of Environmental Health Services, Town Planning and Building Services.

Throughout 2024/25, public health and safety inspections were undertaken prior to public events at halls and recreation grounds, swimming pool inspections and food premises visits to ensure compliance to food Safety and Hygiene standards were met. The landfill and septage pit facilities have also continued to be monitored to ensure its compliance as well as routine monitoring of the Hydrotherapy and Aquatic Centre facilities/swimming pools have also been undertaken.

Strategic Business Development

In 2024–25, the newly established Strategic Business Development department strengthened the Shire's capacity to plan and deliver major projects. A key achievement was progressing the Main Street Revitalisation concept to a stage ready

for detailed business case development and grant applications in 2025–26.

The department also introduced a dedicated Shire Assets and Property Maintenance Coordinator, bringing strong professional expertise to the management of Shire assets and maintenance requirements. Significant LRCIP-funded works were undertaken throughout the year, including the amphitheatre improvements scheduled for completion in early 2025/26, the near-completion of the Town Hall audio-visual and lighting upgrades (with only minor finishing items carrying into the next year), and the successful delivery of Aquatic Centre upgrades, including shade sails and the heat-map heating system, completed in 2024/25.

These improvements have enhanced the quality, accessibility, and appeal of key community infrastructure, creating more welcoming public spaces and facilities that better support recreation, events, and everyday community use.

Works and Services

Overview

The Works and Services Department undertakes capital construction, major maintenance works, and routine upkeep of the Shire's hard infrastructure. These activities are funded through a combination of Council revenue and external grants from Federal and State agencies and from other Council income streams.

The Department continues to work within approved budgets while aligning its programs with Council's strategic objectives, long-term asset management plans, and statutory compliance requirements:

- Council Policy
- Council Agenda Items
- Strategic Planning
- Funding Applications

- Road Works Programs
- Purchasing and Procurement
- Budget Preparation and Management
- Tender Preparation and Administration
- Roads to Recovery (R2R) Funding Management and Acquittal
- Regional Road Group (RRG) Funding Management and Acquittal
- Project Management and Funding Acquittal
- Compliance with all relevant legislation

Operations – Works

Construction and maintenance of the Shire's roads, footpaths, drainage assets, and associated civil infrastructure.

Parks and Gardens

Construction and maintenance of Council's sporting fields, passive parkland areas, road verges, streetscapes, and street trees.

Construction Crew / Maintenance Works

Council's Works staff continually maintain the unsealed road network, taking advantage of natural weather events to optimise grading outcomes.

Major Projects Completed in 2024/2025

Regional Road Group

- Construction and seal of Old Beverley Road (2 km)
- Reseal – Bruce Rock–Narembeen Road (4.2 km)
- Reseal – Bruce Rock–Doodlakine Road (4.0 km)

Roads to Recovery

- Reseal – Hines Hill Road (3.6 km)
- Part construction – Bruce Rock–Narembeen / Cumminin Road

- Full reconstruction – Old Beverley Road / Shackleton–Bilbarin Road Intersection (800 m)

Aerodrome

Bruce Rock

- Asphalt and line marking of apron
- Installation of new gable markers and cones

Town Crew

The Town Crew undertook a range of works including:

- Bridge construction – Erikin North and Erikin South Roads
- Footpath construction – Railway Parade and Butler Street
- Footpath repairs
- Stormwater drainage repairs across the townsite
- General maintenance and gardening throughout the towns

Workshop

Plant and equipment purchased during the year included:

- BK 02 - Supervisor's Utility
- BK 638 - New Town Truck

Customer Works Requests

The Shire continues to address customer works requests in a timely and consistent manner. Requests range from simple tasks such as sweeping paths or removing fallen trees, to more complex works requiring future budgeting (e.g., drainage improvements or heavy road maintenance). All outstanding issues are monitored until a satisfactory completion is reached.

Summary

The Department has achieved most of its goals within the 2024/2025 year, supported by the employment of permanent works staff. A small number of projects were unable to be completed due

to unforeseen circumstances—most notably, the finalisation of the Narembeen/Cumminin intersection upgrade, which will be carried over into the 2025/2026 program. Staffing movements also contributed to some delays and required internal resourcing adjustments.

Overall Statement

Despite a few operational challenges throughout the year, the Works and Services Department has continued to deliver substantial outcomes across the Shire's civil infrastructure, parks and gardens, aerodrome, and townsite amenities.

In addition to core operational delivery, the Department has made significant progress on several important strategic initiatives, along with a comprehensive assessment of operational practices across outdoor crews to enhance efficiency, accountability, and service quality.

Overall, the Department remains committed to continuous improvement, strategic planning, and the effective management of public infrastructure. The work undertaken this year positions the Shire to make more informed, data-driven decisions and ensures a strong foundation for delivering sustainable and high-quality services into the 2025/2026 year and beyond.

The Year Ahead 2025/26

The major sources of funding for the 2025-26 budget are:

- \$0.58 million from Federal Financial Assistance Grants. Council again received an advance payment of \$1.68 million in June 2025.
- \$2.05 million in rates.
- \$0.57 million from the Federal Government's Roads to Recovery Program.
- \$0.99 million for specific road and bridge funding through Main

- Roads and the WA Grants Commission.
- \$0.35 million for works on Regional Road Group projects.

Council's total operating expenditure will be \$12.60 million, including \$6.37 million in depreciation, for the 2025/26 financial year. In addition to this, Council will have significant expenditure on capital works and purchases of \$2.91 million.

The 2025/26 budget continues to reference, where possible, the Strategic Community Plan and focuses on supporting local residents, businesses and economic groups through these trying economic times.

Council will continue to fund the maintenance of many of its buildings and community facilities. The following is an overview of expenditure on new projects and improvements.

- Turkey Nest Dam Upgrade – Community Water Project;
- Significant road works, bridge and culvert projects;
- Key large plant purchases including the Multipatcher and replacement vehicles for the Town Crew and Parks and Gardens
- Replacement of Administration vehicles;
- Caravan Park Upgrade;
- Purchase of a new research grade Weather Station;
- Minor works to various public recreational and club sports facilities; and
- The Shackelton Bank refurbishment.

The safety and efficiency of the transport network throughout the Shire remains a priority and includes:

- Regional Road Group projects, including Bruce Rock – Naremben Road, Old Beverley Road and Doodlakine – Bruce Rock Road;
- Roads to Recovery funded projects on Naremben Cumminin Road Intersection, and Hines Hill Road;

- Bridge works on Yarding – Ardath Road;
- Footpath construction on Railway Parade; and
- A Gravel Sheeting program.

Statutory Compliance

Disability Access and Inclusion Plan

The Disability Services Act 1993 was amended in December 2003, creating a requirement for public authorities to develop and implement Disability Access and Inclusion Plans (DAIPs).

The Disability Services Commission requires Local Governments to report on the seven outcomes relating to DAIPs to the public annually.

Outcome 1: People with disability have equal opportunities to access the services of, and any events organised by, a public authority.

The Shire seeks to continually adapt its existing services to give people with disabilities the same opportunities as other people to access the services of, and any events organised by the Shire.

Outcome 2: People with disability have equal opportunities to access buildings and other facilities of a public authority.

The Shire continues to make improvements to buildings and footpath infrastructure to assist with both wheelchair and gopher access.

Outcome 3: People with disability receive information from a public authority in a format that will enable them to access the information as readily as other people are able to access it.

People with disabilities can access information produced by the Shire of Bruce Rock in different formats. Anyone

requiring a different format is encouraged to contact the Shire Office. The Shire also has a website that enables ease of access to public documents and other Council and Shire related information.

Outcome 4: People with disability receive the same level of service from the employees of a public authority as other people receive from the employees of that public authority.

Staff at the Shire of Bruce Rock are made aware that people with disabilities may have different needs. Staff are encouraged to ensure that people with disabilities receive the same level and quality of service as other people receive.

Outcome 5: People with disability have equal opportunities to make complaints to a public authority.

People with disabilities have the same opportunities as other people to make complaints to staff, which can be made via written letters, email, SMS or verbally.

Outcome 6: People with disability have equal opportunities to participate in any public consultation by a public authority.

The Shire provides many ways for people to participate in public consultation and is happy to discuss any grievances community members may have regarding the services available to people with disabilities.

Council has made the DAIP available on its website for the community to access.

Council consulted with all parts of the community when revising the Strategic Community Plan 2022-32.

Outcome 7: People with disability have equal opportunities to obtain and maintain employment with the Shire of Bruce Rock.

During the year, the Shire maintained its awareness of reducing barriers to employment for people with disability. A

result of this is that the Shire has employed staff with disabilities.

Integrated Strategic Planning

The Shire's Strategic Community Plan 2022-32 was adopted in 2022/23 and is due to be reviewed in 2025-26.

The Strategic Community Plan currently identifies several strategic priorities for the Shire, as follows:

Community Priorities

- Our community is engaged and has a healthy lifestyle;
- Inclusive community activities, events, and initiatives;
- Shire facilities are maintained in a strategic manner to meet community need; and
- Support and emergency services planning, response, and recovery.

Economic Priorities

- Assist the local economy to grow;
- Roads are a key economic driver across the Shire;
- Workers and their families can work and reside in the Shire; and
- Tourism helps diversify our local economy.

Environmental Priorities

- Maintain a high standard of environmental health and waste services; and
- Conservation of our natural environment and resources.

Governance Priorities

- Our organisation is well positioned and has capacity for the future; and
- Shire communication is regular, clear and transparent.

Major initiatives undertaken during the 2024/25 financial year include the following:

- Design concept for the Mainstreet playground, pump track and communal area.
- Work towards best practice cyber security and information technology solutions;
- Water shortage solutions and longer term strategies for a sustainable water supply to Bruce Rock;
- Work towards solutions on the current shortage of long and short-term accommodation within Bruce Rock; and
- Continue to investigate options regarding the demand and requirements to further develop facilities for retirees, the aged and frail aged people.

Copies of the Strategic Community Plan are available from the Shire Office or can be downloaded from the Shire's website at www.brucerock.wa.gov.au.

National Competition Policy

National Competition Policy (NCP) is designed to enhance the efficiency and effectiveness of public sector agencies and to lead to more efficient use of all economic resources. There are a number of specific requirements placed on Local Governments in the areas of competitive neutrality, legislation review and structural reform. Each Local Government is required to report its progress in achieving NCP reforms in its annual report.

In respect to Council's responsibility in relation to the NCP, the Shire reports as follows:

- No business enterprise of the Shire has been classified by the Australian Bureau of Statistics as either a Public Trading Enterprise or a Public Financial Enterprise;
- Competitive neutrality has not been applied to any activities undertaken by the Shire in this reporting period;

- No allegations of non-compliance with the competitive neutrality principles have been made by any private enterprise; and
- The principles of competitive neutrality were implemented in respect of any relevant activities undertaken during the 2024-2025 year.

A further requirement of the NCP is that all Council Local Laws are reviewed every eight years to determine whether they are in conflict with competitive neutrality and comply with the Local Government Act 1995.

State Recordkeeping Act

Under Principle 6 of SRC Standard 2: Recordkeeping Plans, the Shire of Bruce Rock is required to address the following points in relation to records management in its Annual Report.

Evaluation of Recordkeeping Systems

The Shire of Bruce Rock carried out a review of its Recordkeeping Plan in 2018, with amendments finalised in 2019. The Shire conduct a review of its Recordkeeping Plan in 2024.

Recordkeeping Training Program

The Shire was unable to conduct an evaluation of its recordkeeping training program due to resource constraints.

Recordkeeping Induction Program

The Shire will be incorporating record management into its induction program during the 2025/26 financial year.

Public Interest Disclosures

The Public Interest Disclosure Act 2003 facilitates the disclosure of public interest information and provides for the protection of those making such

disclosures and those who are subject of the disclosures. The Act provides a system for the matters disclosed to be investigated and for appropriate action to be taken.

The Shire of Bruce Rock had no Public Interest Disclosures during the reporting period 2024/25.

Freedom Of Information

Part 5 of the Freedom of Information Act 1992 requires an agency, such as a Local Government, to prepare and publish an Information Statement.

The Shire of Bruce Rock updated its Information Statement during 2024-25. The document can be inspected via the Shire’s website or by contacting the Shire Office.

The Shire of Bruce Rock did not receive any applications under the Freedom of Information Act 1992 during 2024-25.

Register Of Certain Complaints for Minor Breaches

Under section 5.121 of the Local Government Act 1995, a Local Government is required to maintain a Register of Complaints. No complaints were received during the 2024/25 financial year.

Payments Order by The Local Government Standards Panel

Regulation 19B of the Local Government (Administration) Regulations 1996 requires a Local Government to report any amount ordered under section 5.110(6)(b)(iv) to be paid by a person against whom a complaint was made under sections 5.107(1), 5.109(1) or 5.114(1) to the Local Government during the financial year. The amount ordered this financial year was \$0.

Remuneration And Allowances Paid to the Local Government Standards Panel

For the 2024/25 financial year, the amount the Shire paid in sitting fees to the Standards Panel was \$0.

Employee Payments

Regulation 19B of the Local Government (Administration) Regulations 1996 requires the following to be reported;

- The number of employees of the Local Government entitled to an annual salary of \$130,000 or more; and
- The number of those employees with an annual salary entitlement that falls within each band of \$10,000 over \$130,000.

The Shire of Bruce Rock has one employee entitled to an annual cash salary \$130,000 or more:

\$150,000 - \$159,999	1
CEO remuneration *	\$222,200

* (This includes cash and non-cash benefits)



Elected Member Information

Regulation 19B of the Local Government (Administration) Regulations 1996 requires the age and gender of elected members to be reported.

Gender of Members	Number
Female	1
Male	6

Age of Members	Number
18 years to 24 years	0
25 years to 34 years	0
35 years to 44 years	0
45 years to 54 years	2
55 years to 64 years	2
over the age of 64 years	3

It is not known how many elected members identified as Aboriginal or Torres Strait Islander, or their country of birth or linguistic background.

Attendance At Council Meetings

Attendance of Elected Members at Council and Committee meetings is detailed in the following tables. The tables reflect meetings held while each Elected Members were in office.

Elected Members	Ordinary Council Meetings				Special Council Meetings	
	Held	Attended	Apologies	Approved Leave	Held	Attended
Cr Ram RAJAGOPALAN	11	11	0	0	2	2
Cr Tony CROOKS	11	11	0	0	2	2
Cr Kevin FOSS	11	11	0	0	2	1
Cr Stephen STRANGE	11	11	0	0	2	2
Cr Perry HODGKISS	11	11	0	0	2	2
Cr Jennifer VERHOOGT	11	10	1	0	2	2
Cr Brendan WAIGHT	11	9	1	1	2	2

Elected Members	Audit and Risk Committee			Works and Services Committee		
	Held	Attended	Apologies/ Leave of absence	Held	Attended	Apologies/ Leave of absence
Cr Stephen STRANGE	4	4	0	3	2	0
Cr Tony CROOKS	4	4	0	3	3	0
Cr Kevin FOSS	N/A	N/A	N/A	3	3	0
Cr Perry HODGKISS	N/A	N/A	N/A	3	3	0
Cr Ram RAJAGOPALAN	4	4	0	N/A	N/A	N/A
Cr Jennifer VERHOOGT	N/A	N/A	N/A	N/A	N/A	N/A
Cr Brendan WAIGHT	N/A	N/A	N/A	3	3	0





Audited Financial Statements and Auditor's Opinion

SHIRE OF BRUCE ROCK
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

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The Shire of Bruce Rock conducts the operations of a local government with the following community vision:

The Shire of Bruce Rock "Leads the Way" by maintaining and enhancing the lifestyles, and increasing business and employment opportunities in an environmentally sustainable way.

Principal place of business:
54 Johnson St
Bruce Rock

**SHIRE OF BRUCE ROCK
FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

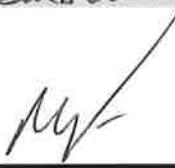
*Local Government Act 1995
Local Government (Financial Management) Regulations 1996*

Statement by CEO

The accompanying financial report of the Shire of Bruce Rock has been prepared in compliance with the provisions of the *Local Government Act 1995* from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2025 and the financial position as at 30 June 2025.

At the date of signing this statement the particulars included in the financial report are not misleading or inaccurate.

Signed on the Fifth day of December 2025



CEO

Mark Furr
Name of CEO



**SHIRE OF BRUCE ROCK
STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2025**

	Note	2025 Actual \$	2025 Budget \$	Restated * 2024 Actual \$
Revenue				
Rates	2(a),25	1,900,234	1,898,583	1,807,341
Grants, subsidies and contributions	2(a)	2,528,338	833,609	3,282,580
Fees and charges	2(a)	1,097,149	803,905	1,316,272
Interest revenue	2(a)	140,789	97,509	91,566
Other revenue	2(a)	131,332	115,650	96,840
		5,797,842	3,749,256	6,594,599
Expenses				
Employee costs	2(b)	(2,856,838)	(3,429,050)	(3,112,474)
Materials and contracts		(1,763,453)	(1,568,002)	(2,530,225)
Utility charges		(284,751)	(311,790)	(315,818)
Depreciation		(6,246,011)	(3,503,679)	(3,538,400)
Finance costs	2(b)	(109,923)	(155,814)	(113,535)
Insurance		(252,707)	(273,031)	(225,838)
Other expenditure	2(b)	(143,910)	(165,850)	(104,555)
		(11,657,593)	(9,407,216)	(9,940,845)
		(5,859,751)	(5,657,960)	(3,346,246)
Capital grants, subsidies and contributions	2(a)	1,781,038	5,904,513	2,119,865
Profit on asset disposals		12,638	91,403	49,965
Loss on asset disposals		(71,058)	(22,028)	(9,919)
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	(3,551)	0	1,681
Loss on revaluation of Infrastructure - carparks	9(a)	0	0	(66,528)
		1,719,067	5,973,888	2,095,064
Net result for the period		(4,140,684)	315,928	(1,251,182)
Other comprehensive income for the period				
<i>Items that will not be reclassified subsequently to profit or loss</i>				
Changes in asset revaluation surplus	16	0	0	136,644,393
Total other comprehensive income for the period	16	0	0	136,644,393
Total comprehensive income for the period		(4,140,684)	315,928	135,393,211

* Refers to Note 30 'Correction of Error'

This statement is to be read in conjunction with the accompanying notes.



SHIRE OF BRUCE ROCK
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025

	Note	2025	2024	1 July 2023
		\$	Restated	Restated*
		\$	\$	\$
CURRENT ASSETS				
Cash and cash equivalents	3	2,332,734	2,977,074	5,701,071
Trade and other receivables	5	584,872	191,002	197,893
Other financial assets	4(a)	345,033	754,669	843,728
Inventories	6	43,152	38,308	117,285
Other assets	7	296,304	893,407	628,546
TOTAL CURRENT ASSETS		3,602,095	4,854,460	7,488,523
NON-CURRENT ASSETS				
Trade and other receivables	5	29,649	21,464	23,625
Other financial assets	4(b)	79,620	83,171	81,490
Property, plant and equipment	8	66,650,555	67,814,346	32,092,806
Infrastructure	9	155,029,270	157,205,375	54,333,095
Right-of-use assets	11(a)	22,651	27,528	9,510
TOTAL NON-CURRENT ASSETS		221,811,745	225,151,884	86,540,526
TOTAL ASSETS		225,413,840	230,006,344	94,029,049
CURRENT LIABILITIES				
Trade and other payables	12	401,321	960,983	319,771
Contract liabilities	13	8,853	0	0
Capital grant/contributions liabilities	13	310,352	67,911	78,911
Lease liabilities	11(b)	6,987	6,640	2,915
Borrowings	14	99,899	96,312	92,870
Employee related provisions	15	367,576	411,649	371,811
TOTAL CURRENT LIABILITIES		1,194,988	1,543,495	866,278
NON-CURRENT LIABILITIES				
Lease liabilities	11(b)	13,841	20,828	8,571
Borrowings	14	2,005,515	2,105,414	2,201,726
Employee related provisions	15	46,575	43,002	52,080
TOTAL NON-CURRENT LIABILITIES		2,065,931	2,169,244	2,262,377
TOTAL LIABILITIES		3,260,919	3,712,739	3,128,655
NET ASSETS		222,152,921	226,293,605	90,900,394
EQUITY				
Retained surplus		23,592,707	27,853,585	29,228,871
Reserve accounts	28	1,088,025	967,831	843,727
Revaluation surplus	16	197,472,189	197,472,189	60,827,796
TOTAL EQUITY		222,152,921	226,293,605	90,900,394

* Refers to Note 30 'Correction of Error'

This statement is to be read in conjunction with the accompanying notes.



**SHIRE OF BRUCE ROCK
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2025**

	Note	Retained surplus \$	Reserve accounts \$	Revaluation surplus \$	Total equity \$
Balance as at 1 July 2023		29,228,871	843,727	63,745,081	93,817,679
Correction of error	30	0	0	(2,917,285)	(2,917,285)
Restated balance at the beginning of the financial year		29,228,871	843,727	60,827,796	90,900,394
Comprehensive income for the period					
Net result for the period - restated		(1,251,182)	0	0	(1,251,182)
Other comprehensive income for the period - restated	16	0	0	136,644,393	136,644,393
Total comprehensive income for the period		(1,251,182)	0	136,644,393	135,393,211
Transfers from reserve accounts	28	51,729	(51,729)	0	0
Transfers to reserve accounts	28	(175,833)	175,833	0	0
Restated balance as at 30 June 2024	30	27,853,585	967,831	197,472,189	226,293,605
Comprehensive income for the period					
Net result for the period		(4,140,684)	0	0	(4,140,684)
Total comprehensive income for the period		(4,140,684)	0	0	(4,140,684)
Transfers from reserve accounts	28	203,795	(203,795)	0	0
Transfers to reserve accounts	28	(323,989)	323,989	0	0
Balance as at 30 June 2025		23,592,707	1,088,025	197,472,189	222,152,921

This statement is to be read in conjunction with the accompanying notes.



**SHIRE OF BRUCE ROCK
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2025**

	2025	2024
Note	Actual	Actual
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts		
Rates	1,898,856	1,821,293
Grants, subsidies and contributions	2,211,958	3,242,436
Fees and charges	1,111,256	1,318,751
Interest revenue	140,789	91,566
Goods and services tax received	265,892	149,205
Other revenue	131,332	96,840
	<u>5,760,083</u>	<u>6,720,091</u>
Payments		
Employee costs	(2,836,480)	(3,118,040)
Materials and contracts	(1,796,114)	(2,045,054)
Utility charges	(284,751)	(315,818)
Finance costs	(109,923)	(109,371)
Insurance paid	(252,707)	(225,838)
Goods and services tax paid	(366,763)	(117,274)
Other expenditure	(128,190)	(101,402)
	<u>(5,774,928)</u>	<u>(6,032,797)</u>
Net cash provided by (used in) operating activities	<u>(14,845)</u>	<u>687,294</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Payments for purchase of property, plant & equipment	8(a) (933,810)	(4,208,613)
Payments for construction of infrastructure	9(a) (2,184,347)	(1,596,803)
Proceeds from capital grants, subsidies and contributions	2,023,479	2,108,865
Proceeds for financial assets at amortised cost	409,636	89,059
Proceeds from sale of property, plant & equipment	158,499	293,248
Net cash (used in) investing activities	<u>(526,543)</u>	<u>(3,314,244)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of borrowings	27(a) (96,312)	(92,870)
Payments for principal portion of lease liabilities	27(b) (6,640)	(4,177)
Net cash (used in) financing activities	<u>(102,952)</u>	<u>(97,047)</u>
Net (decrease) in cash held	<u>(644,340)</u>	<u>(2,723,997)</u>
Cash at beginning of year	2,977,074	5,701,071
Cash and cash equivalents at the end of the year	<u><u>2,332,734</u></u>	<u><u>2,977,074</u></u>

This statement is to be read in conjunction with the accompanying notes.

SHIRE OF BRUCE ROCK
STATEMENT OF FINANCIAL ACTIVITY
FOR THE YEAR ENDED 30 JUNE 2025

Note	2025 Actual \$	2025 Budget \$	2024 Actual \$	
OPERATING ACTIVITIES				
Revenue from operating activities				
General rates	25	1,873,078	1,871,427	1,781,478
Rates excluding general rates	25	27,156	27,156	25,863
Grants, subsidies and contributions		2,528,338	833,609	3,282,580
Fees and charges		1,097,149	803,905	1,316,272
Interest revenue		140,789	97,509	91,566
Other revenue		131,332	115,650	96,840
Profit on asset disposals		12,638	91,403	49,965
Fair value adjustments to financial assets at fair value through profit or loss	4(b)	(3,551)	0	1,681
		<u>5,806,929</u>	<u>3,840,659</u>	<u>6,646,245</u>
Expenditure from operating activities				
Employee costs		(2,856,838)	(3,429,050)	(3,112,474)
Materials and contracts		(1,763,453)	(1,568,002)	(2,530,225)
Utility charges		(284,751)	(311,790)	(315,818)
Depreciation		(6,246,011)	(3,503,679)	(3,538,400)
Finance costs		(109,923)	(155,814)	(113,535)
Insurance		(252,707)	(273,031)	(225,838)
Other expenditure		(143,910)	(165,850)	(104,555)
Loss on asset disposals		(71,058)	(22,028)	(9,919)
Loss on revaluation of non-current assets		0	0	(66,528)
		<u>(11,728,651)</u>	<u>(9,429,244)</u>	<u>(10,017,292)</u>
Non-cash amounts excluded from operating activities	26(a)	6,310,973	3,439,345	3,560,517
Amount attributable to operating activities		<u>389,251</u>	<u>(2,149,240)</u>	<u>189,470</u>
INVESTING ACTIVITIES				
Inflows from investing activities				
Capital grants, subsidies and contributions		1,781,038	5,904,513	2,119,865
Proceeds from disposal of assets		158,499	177,000	293,248
		<u>1,939,537</u>	<u>6,081,513</u>	<u>2,413,113</u>
Outflows from investing activities				
Right of use assets received - non cash	11(a)	0	0	(20,159)
Acquisition of property, plant and equipment	8(a)	(933,810)	(3,426,500)	(4,208,613)
Acquisition of infrastructure	9(a)	(2,184,347)	(3,027,230)	(1,596,803)
		<u>(3,118,157)</u>	<u>(6,453,730)</u>	<u>(5,825,575)</u>
Non-cash amounts excluded from investing activities	26(b)	0	0	20,159
Amount attributable to investing activities		<u>(1,178,620)</u>	<u>(372,217)</u>	<u>(3,392,303)</u>
FINANCING ACTIVITIES				
Inflows from financing activities				
Proceeds from new leases - non cash	27(b)	0	0	20,159
Transfers from reserve accounts	28	203,795	0	51,729
		<u>203,795</u>	<u>0</u>	<u>71,888</u>
Outflows from financing activities				
Repayment of borrowings	27(a)	(96,312)	(96,312)	(92,870)
Payments for principal portion of lease liabilities	27(b)	(6,640)	(6,932)	(4,177)
Transfers to reserve accounts	28	(323,989)	(162,964)	(175,833)
		<u>(426,941)</u>	<u>(266,208)</u>	<u>(272,880)</u>
Non-cash amounts excluded from financing activities	26(c)	0	0	(20,159)
Amount attributable to financing activities		<u>(223,146)</u>	<u>(266,208)</u>	<u>(221,151)</u>
MOVEMENT IN SURPLUS OR DEFICIT				
Surplus or deficit at the start of the financial year	26(d)	2,572,112	2,787,665	5,996,096
Amount attributable to operating activities		389,251	(2,149,240)	189,470
Amount attributable to investing activities		(1,178,620)	(372,217)	(3,392,303)
Amount attributable to financing activities		(223,146)	(266,208)	(221,151)
Surplus or deficit after imposition of general rates	26(d)	<u>1,559,597</u>	<u>0</u>	<u>2,572,112</u>

This statement is to be read in conjunction with the accompanying notes.

**SHIRE OF BRUCE ROCK
FOR THE YEAR ENDED 30 JUNE 2025
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**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

1. BASIS OF PREPARATION

The financial report of the Shire of Bruce Rock which is a Class 4 local government comprises general purpose financial statements which have been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

Local Government Act 1995 requirements

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the *Local Government Act 1995*, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied except for disclosure requirements of:

- AASB 7 Financial Instruments Disclosures
- AASB 16 Leases paragraph 58
- AASB 101 Presentation of Financial Statements paragraph 61
- AASB 107 Statement of Cash Flows paragraphs 43 and 45
- AASB 116 Property, Plant and Equipment paragraph 79
- AASB 137 Provisions, Contingent Liabilities and Contingent Assets paragraph 85
- AASB 140 Investment Property paragraph 75(f)
- AASB 1052 Disaggregated Disclosures paragraph 11
- AASB 1054 Australian Additional Disclosures paragraph 16

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 Leases which would have required the Shire to measure any vested improvements at zero cost.

The *Local Government (Financial Management) Regulations 1996* provide that:

- land and buildings classified as property, plant and equipment; or
 - infrastructure; or
 - vested improvements that the local government controls;
- and measured at reportable value, are only required to be revalued every five years. Revaluing these non-financial assets every five years is a departure from AASB 116 *Property, Plant and Equipment*, which would have required the Shire to assess at each reporting date whether the carrying amount of the above mentioned non-financial assets materially differs from their fair value and, if so, revalue the class of non-financial assets.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

Critical accounting estimates and judgements

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying amounts of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:

- Fair value measurement of assets carried at reportable value including:
 - Property, plant and equipment - note 8
 - Infrastructure - note 9
- Expected credit losses on financial assets - note 5
- Measurement of employee benefits - note 15

Fair value hierarchy information can be found in note 24

The local government reporting entity

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 29 of the financial report.

Initial application of accounting standards

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-1 Amendments to Australian Accounting Standards - *Classification of Liabilities as Current or Non-current*
- AASB 2022-5 Amendments to Australian Accounting Standards - *Lease Liability in a Sale and Leaseback*
- AASB 2022-6 Amendments to Australian Accounting Standards - *Non-current Liabilities with Covenants*
- AASB 2023-3 Amendments to Australian Accounting Standards - *Disclosure of Non-current Liabilities with Covenants: Tier 2*
- AASB 2024-1 Amendments to Australian Accounting Standards - *Supplier Finance Arrangements: Tier 2 Disclosures*
- AASB 2023-1 Amendments to Australian Accounting Standards - *Supplier Finance Arrangements*

These amendments have not had a material impact on the financial report on initial application.

- AASB 2022-10 Amendments to Australian Accounting Standards - *Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities*

These amendment have no impact on the fair value of non-financial assets.

New accounting standards for application in future years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 Amendments to Australian Accounting Standards - *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
- AASB 2024-4b Amendments to Australian Accounting Standards - *Effective Date of Amendments to AASB 10 and AASB 128 [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
- AASB 2022-9 Amendments to Australian Accounting Standards - *Insurance Contracts in the Public Sector*
- AASB 2023-5 Amendments to Australian Accounting Standards - *Lack of Exchangeability*
- AASB 18 (FP) Presentation and Disclosure in Financial Statements - *(Appendix D) [for for-profit entities]*
- AASB 18 (NFP/super) Presentation and Disclosure in Financial Statements - *(Appendix D) [for not-for-profit and superannuation entities]*
- AASB 2024-2 Amendments to Australian Accounting Standards - *Classification and Measurement of Financial Instruments*
- AASB 2024-3 Amendments to Australian Accounting Standards - *Annual Improvements Volume 11*

These amendments are not expected to have any material impact on the financial report on initial application.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

2. REVENUE AND EXPENSES

(a) Revenue

Contracts with customers

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue category	Nature of goods and services	When obligations typically satisfied	Payment terms	Returns/refunds/warranties	Timing of revenue recognition
Grants, subsidies and contributions	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Output method based on project milestones and/or completion date matched to performance obligations
Fees and charges - waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	On entry to facility
Fees and charges - airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	On landing/departure event
Fees and charges - sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	At point of sale
Other revenue - private works	Contracted private works	Single point in time	Monthly in arrears	None	At point of service

Consideration from contracts with customers is included in the transaction price.

Revenue recognition

Rate revenue was recognised from the rate record as soon as practicable after the Shire resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

For the year ended 30 June 2025

Nature	Contracts with customers	Capital grant/contributions	Statutory requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	1,900,234	0	1,900,234
Grants, subsidies and contributions	2,528,338	0	0	0	2,528,338
Fees and charges	433,583	0	173,934	489,632	1,097,149
Interest revenue	0	0	7,431	133,358	140,789
Other revenue	61,885	0	0	69,447	131,332
Capital grants, subsidies and contributions	0	1,781,038	0	0	1,781,038
Total	3,023,806	1,781,038	2,081,599	692,437	7,578,880

For the year ended 30 June 2024

Nature	Contracts with customers	Capital grant/contributions	Statutory requirements	Other	Total
	\$	\$	\$	\$	\$
Rates	0	0	1,807,341	0	1,807,341
Grants, subsidies and contributions	3,282,580	0	0	0	3,282,580
Fees and charges	397,239	0	162,496	756,537	1,316,272
Interest revenue	0	0	5,300	86,266	91,566
Other revenue	0	0	0	96,840	96,840
Capital grants, subsidies and contributions	0	2,119,865	0	0	2,119,865
Total	3,679,819	2,119,865	1,975,137	939,643	8,714,464

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

2. REVENUE AND EXPENSES (Continued)

(a) Revenue (Continued)

Note	2025 Actual \$	2024 Actual \$
Interest revenue		
Interest on reserve account	46,675	33,138
Trade and other receivables overdue interest	7,431	5,300
Other interest revenue	86,683	53,128
	140,789	91,566

The 2025 original budget estimate in relation to:
Trade and other receivables overdue interest was \$5,775.

Fees and charges relating to rates receivable

Charges on instalment plan	2,111	1,638
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The 2025 original budget estimate in relation to:
Charges on instalment plan was \$1,575.

(b) Expenses

Auditors remuneration

- Audit of the Annual Financial Report	45,200	33,090
- Other services – grant acquittals	3,580	6,000
	48,780	39,090

Employee Costs

Employee benefit costs	2,348,537	3,048,792
Other employee costs	508,301	63,682
	2,856,838	3,112,474

Finance costs

Interest and financial charges paid/payable for lease liabilities and financial liabilities not at fair value through profit or loss	109,923	113,535
	109,923	113,535

Other expenditure

Impairment losses on rates and statutory receivables	(1,613)	751
Impairment losses on trade receivables	15,720	3,153
Sundry expenses	129,803	100,651
	143,910	104,555

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

3. CASH AND CASH EQUIVALENTS

Note	2025	2024
	\$	\$
Cash at bank and on hand	1,589,741	2,763,912
Term deposits	742,993	213,162
Total cash and cash equivalents	2,332,734	2,977,074
Held as		
- Unrestricted cash and cash equivalents	1,269,957	2,695,021
- Restricted cash and cash equivalents	17 1,062,777	282,053
	2,332,734	2,977,074

MATERIAL ACCOUNTING POLICIES

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24 hours notice with no loss of interest.

Restricted financial assets

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation or loan agreement.

4. OTHER FINANCIAL ASSETS

(a) Current assets

Note	2025	2024
	\$	\$
Financial assets at amortised cost	345,033	754,669
	345,033	754,669
Other financial assets at amortised cost		
Term deposits	345,033	754,669
	345,033	754,669
Held as		
- Restricted other financial assets at amortised cost	345,033	754,669
	345,033	754,669

(b) Non-current assets

Financial assets at fair value through profit or loss	79,620	83,171
	79,620	83,171
Financial assets at fair value through profit or loss		
Units in Local Government House Trust - opening balance	83,171	81,490
Movement attributable to fair value increment	(3,551)	1,681
Units in Local Government House Trust - closing balance	79,620	83,171

Loans receivable from clubs/institutions have the same terms and conditions as the related borrowing disclosed in Note 27(a) as self supporting loans. Fair value of financial assets at fair value through profit or loss is determined from the net asset value of the units held in the Trust at balance date as compiled by WALGA.

MATERIAL ACCOUNTING POLICIES

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows; and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts, since the interest receivable on those assets is either close to current market rates or the assets are of a short term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 24 (i)) due to the observable market rates.

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

Financial assets at fair value through profit or loss

The Shire classifies the following financial assets at fair value through profit or loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the Shire has elected to recognise as fair value gains and losses through profit or loss.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

5. TRADE AND OTHER RECEIVABLES

Note	2025	2024
	\$	\$
Current		
Rates and statutory receivables	59,396	55,852
Trade receivables	440,590	137,028
GST receivable	113,444	12,573
Allowance for credit losses of rates and statutory receivables	(3,910)	(5,523)
Allowance for credit losses of trade receivables	(24,648)	(8,928)
	584,872	191,002
Non-current		
Rates and statutory receivables	20,562	18,328
Receivables for employee related provisions	9,087	3,136
	29,649	21,464

Disclosure of opening and closing balances related to contracts with customers

Information about receivables from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non-financial assets is:

Note	30 June 2025 Actual	30 June 2024 Actual	1 July 2023 Actual	
	\$	\$	\$	
Contract assets	7	284,527	874,718	616,490
Allowance for credit losses of trade receivables	5	(24,648)	(8,928)	(5,775)
Total trade and other receivables from contracts with customers		259,879	865,790	610,715

MATERIAL ACCOUNTING POLICIES

Rates and statutory receivables

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates and service charges and other statutory charges or fines.

Rates and statutory receivables are recognised when the taxable event has occurred and can be measured reliably.

Trade receivables

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations or for the construction of recognisable non-financial assets as part of the ordinary course of business.

Measurement

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the Shire measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

6. INVENTORIES

Note	2025	2024
	\$	\$
Current		
Fuel and materials	43,152	38,308
	43,152	38,308

The following movements in inventories occurred during the year:

Balance at beginning of year	38,308	117,285
Inventories expensed during the year	(282,697)	(375,156)
Additions to inventory	287,541	296,179
Balance at end of year	43,152	38,308

MATERIAL ACCOUNTING POLICIES

General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

7. OTHER ASSETS

	2025	2024
	\$	\$
Other assets - current		
Prepayments	5,183	4,864
Accrued income	6,594	13,825
Contract assets	284,527	874,718
	296,304	893,407

MATERIAL ACCOUNTING POLICIES

Other current assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

Contract assets

Contract assets primarily relate to the Shire's right to consideration for work completed but not billed at the end of the period.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

8. PROPERTY, PLANT AND EQUIPMENT

(a) **Movements in balances**

Movement in the balances of each class of property, plant and equipment between the beginning and the end of the current financial year.

	Note	Assets not subject to operating lease		Assets subject to operating lease		Total property				Plant and equipment			Total property, plant and equipment
		Land	Buildings	Land	Buildings	Land	Buildings	Work in progress	Total property	Furniture and equipment	Plant and equipment	Work in progress	
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance at 1 July 2023		1,410,000	28,254,719	36,000	863,088	1,446,000	29,117,807	0	30,563,807	291,274	4,155,010	0	35,010,091
Correction of error	30	(113,557)	(2,803,728)	0	0	(113,557)	(2,803,728)	0	(2,917,285)	0	0	0	(2,917,285)
Restated Balance at 1 July 2023	30	1,296,443	25,450,991	36,000	863,088	1,332,443	26,314,079	0	27,646,522	291,274	4,155,010	0	32,092,806
Additions		0	63,232	0	3,179,159	0	3,242,391	51,429	3,293,820	11,126	903,667	0	4,208,613
Disposals		0	0	0	0	0	0	0	0	0	(253,202)	0	(253,202)
Revaluation increments / (decrements) transferred to revaluation surplus - restated		265,228	30,934,230	47,000	1,395,914	312,228	32,330,144	0	32,642,372	0	0	0	32,642,372
Depreciation - restated		0	(497,825)	0	(17,629)	0	(515,454)	0	(515,454)	(35,869)	(331,990)	0	(883,313)
Transfers		(163,000)	(5,649,051)	163,000	5,780,334	0	131,283	6,430	137,713	0	(130,643)	0	7,070
Restated Balance at 30 June 2024	30	1,398,671	50,301,577	246,000	11,200,866	1,644,671	61,502,443	57,859	63,204,973	266,531	4,342,842	0	67,814,346
Comprises:													
Gross balance amount at 30 June 2024		1,398,671	50,301,577	246,000	11,200,866	1,644,671	61,502,443	57,859	63,204,973	351,505	5,297,422	0	68,853,900
Accumulated depreciation at 30 June 2024		0	0	0	0	0	0	0	0	(84,974)	(954,580)	0	(1,039,554)
Restated balance at 30 June 2024	30	1,398,671	50,301,577	246,000	11,200,866	1,644,671	61,502,443	57,859	63,204,973	266,531	4,342,842	0	67,814,346
Additions		0	189,462	0	0	0	189,462	3,870	193,332	131,841	404,842	203,795	933,810
Disposals		(99,000)	0	0	0	(99,000)	0	0	(99,000)	0	(117,919)	0	(216,919)
Depreciation		0	(1,292,164)	0	(180,416)	0	(1,472,580)	0	(1,472,580)	(30,245)	(375,476)	0	(1,878,301)
Transfers		0	64,970	0	0	0	64,970	0	64,970	0	(67,351)	0	(2,381)
Balance at 30 June 2025		1,299,671	49,263,845	246,000	11,020,450	1,545,671	60,284,295	61,729	61,891,695	368,127	4,186,938	203,795	66,650,555
Comprises:													
Gross balance amount at 30 June 2025		1,299,671	50,556,009	246,000	11,200,866	1,545,671	61,756,875	61,729	63,364,275	483,346	5,407,352	203,795	69,458,768
Accumulated depreciation at 30 June 2025		0	(1,292,164)	0	(180,416)	0	(1,472,580)	0	(1,472,580)	(115,219)	(1,220,414)	0	(2,808,213)
Balance at 30 June 2025	8(b)	1,299,671	49,263,845	246,000	11,020,450	1,545,671	60,284,295	61,729	61,891,695	368,127	4,186,938	203,795	66,650,555

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

8. PROPERTY, PLANT AND EQUIPMENT (Continued)

(b) Carrying amount measurements

Asset class	Note	Carrying amount 2025	Carrying amount 2024	Fair value hierarchy	Valuation technique	Basis of valuation	Date of last valuation	Inputs used
		\$	\$					
(i) Fair value - as determined at the last valuation date								
Land and buildings								
Land - market value		1,545,671	1,644,671	2	Market approach using recent observable market data for similar properties/income approach using discounted cashflow methodology	Independent registered valuers	June 2024	Price per hectare/ market borrowing rate
Total land	8(a)	1,545,671	1,644,671					
Buildings - non specialised		4,780,570	4,868,512	2	Market approach using recent observable market data for similar properties/income approach using discounted cashflow methodology	Independent registered valuers	June 2024	Price per square metre
Buildings - specialised		55,503,725	56,633,931	3	Cost approach using current replacement cost	Independent registered valuers	June 2024	Construction costs (level 2) and current condition (level 3), residential values and remaining useful life assessments (level 3) inputs
Total buildings	8(a)	60,284,295	61,502,443					
(ii) Cost								
Furniture and equipment					N/A	Cost	Not applicable	N/A
Plant and equipment					N/A	Cost	Not applicable	N/A

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

9. INFRASTRUCTURE

(a) Movements in balances

Movement in the balances of each class of infrastructure between the beginning and the end of the current financial year.

	Infrastructure - roads	Infrastructure - bridges	Infrastructure - footpaths	Infrastructure - drainage	Infrastructure - other	Infrastructure - airstrip	Infrastructure - carparks	Total infrastructure
	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2023	40,246,814	10,899,767	754,877	1,648,722	315,155	134,419	333,341	54,333,095
Additions	1,174,470	0	130,290	51,159	240,884	0	0	1,596,803
Revaluation increments / (decrements) transferred to revaluation surplus	68,828,694	24,852,730	240,804	5,449,214	3,728,430	1,158,182	(256,033)	104,002,021
Revaluation (loss) / reversals transferred to profit or loss	0	0	0	0	0	0	(66,528)	(66,528)
Depreciation	(2,288,868)	(251,032)	(26,308)	(42,612)	(33,346)	0	(10,780)	(2,652,946)
Transfers	0	0	0	0	(225,787)	218,717	0	(7,070)
Balance at 30 June 2024	107,961,110	35,507,465	1,099,663	7,106,483	4,025,336	1,511,318	0	157,205,375
Comprises:								
Gross balance at 30 June 2024	160,039,637	57,607,558	1,530,788	8,659,143	5,988,606	2,141,581	107,044	236,068,357
Accumulated depreciation at 30 June 2024	(52,078,527)	(22,100,093)	(431,125)	(1,552,660)	(1,963,270)	(630,263)	(40,516)	(78,796,454)
Accumulated impairment loss at 30 June 2024	0	0	0	0	0	0	(66,528)	(66,528)
Balance at 30 June 2024	107,961,110	35,507,465	1,099,663	7,106,483	4,025,336	1,511,318	0	157,205,375
Additions	1,313,140	463,810	133,330	84,038	190,029	0	0	2,184,347
Depreciation	(3,375,236)	(720,020)	(32,943)	(113,002)	(79,978)	(41,654)	0	(4,362,833)
Transfers	(10,250)	0	0	0	(148,607)	161,238	0	2,381
Balance at 30 June 2025	105,888,764	35,245,255	1,200,050	7,077,519	3,986,780	1,630,902	0	155,029,270
Comprises:								
Gross balance at 30 June 2025	161,342,527	58,065,368	1,664,117	8,743,181	6,030,028	2,302,819	0	238,148,040
Accumulated depreciation at 30 June 2025	(55,453,763)	(22,820,113)	(454,067)	(1,665,662)	(2,043,248)	(671,917)	0	(83,118,770)
Balance at 30 June 2025	105,888,764	35,245,255	1,200,050	7,077,519	3,986,780	1,630,902	0	155,029,270

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

9. INFRASTRUCTURE (Continued)

(b) Carrying amount measurements

Asset class	Fair value hierarchy	Valuation technique	Basis of valuation	Date of last valuation	Inputs used
(i) Fair value - as determined at the last valuation date					
Infrastructure - roads	3	Cost approach using depreciated replacement cost	Independent valuation	June 2024	Construction costs (level 2) and current condition (level 3), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - bridges	3	Cost approach using depreciated replacement cost	Independent valuation	June 2024	Construction costs (level 2) and current condition (level 3), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - footpaths	3	Cost approach using depreciated replacement cost	Independent valuation	June 2024	Construction costs (level 2) and current condition (level 3), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - drainage	3	Cost approach using depreciated replacement cost	Independent valuation	June 2024	Construction costs (level 2) and current condition (level 3), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - other	3	Cost approach using depreciated replacement cost	Independent valuation	June 2024	Construction costs (level 2) and current condition (level 3), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - airstrip	3	Cost approach using depreciated replacement cost	Independent valuation	June 2024	Construction costs (level 2) and current condition (level 3), residual values and remaining useful life assessments (level 3) inputs
Infrastructure - carparks	3	Cost approach using depreciated replacement cost	Independent valuation	June 2024	Construction costs (level 2) and current condition (level 3), residual values and remaining useful life assessments (level 3) inputs

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

**SHIRE OF BRUCE ROCK
 NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
 FOR THE YEAR ENDED 30 JUNE 2025**

10. FIXED ASSETS

(a) Depreciation

Depreciation rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

Asset Class	Useful life
Buildings	5 to 50 years
Furniture and equipment	4 to 20 years
Plant and equipment	5 to 15 years
Sealed roads and streets	
formation	not depreciated
pavement	20 to 50 years
seal	
- bituminous seals	20 to 50 years
- asphalt surfaces	20 to 50 years
Gravel roads	
formation	not depreciated
pavement	10 years
Bridges	40 to 80 years
Footpaths	30 to 65 years
Drainage	10 to 80 years
Other Infrastructure	10 to 80 years
Airstrip	5 to 50 years
Carparks	10 to 50 years
Right of use (land)	Based on the remaining lease

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

10. FIXED ASSETS (Continued)

MATERIAL ACCOUNTING POLICIES

Initial recognition

An item of property, plant and equipment or infrastructure that qualifies for recognition as an asset is measured at its cost.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. The cost of non-current assets constructed by the Shire includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Local Government (Financial Management) Regulation 17A(5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Individual assets that are land, buildings and infrastructure acquired between scheduled revaluation dates of the asset class in accordance with the Shire's revaluation policy, are recognised at cost and disclosed as being at reportable value.

Measurement after recognition

Plant and equipment including furniture and equipment and right-of-use assets (other than vested improvements) are measured using the cost model as required under *Local Government (Financial Management) Regulation 17A(2)*. Assets held under the cost model are carried at cost less accumulated depreciation and any impairment losses being their reportable value.

Reportable value

In accordance with *Local Government (Financial Management) Regulation 17A(2)*, the carrying amount of non-financial assets that are land and buildings classified as property, plant and equipment, investment properties, infrastructure or vested improvements that the local government controls.

Reportable value is for the purpose of *Local Government (Financial Management) Regulation 17A(4)* is the fair value of the asset at its last valuation date minus (to the extent applicable) the accumulated depreciation and any accumulated impairment losses in respect of the non-financial asset subsequent to its last valuation date.

Revaluation

Land and buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls and measured at reportable value, are only required to be revalued every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (i.e. vested improvements) on land vested in the Shire.

Whilst the regulatory framework only requires a revaluation to occur every five years, it also provides for the Shire to revalue earlier if it chooses to do so.

For land, buildings and infrastructure, increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity.

Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Depreciation on revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- (i) The gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset; or
- (ii) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Impairment

In accordance with *Local Government (Financial Management) Regulations 17A(4C)*, the Shire is not required to comply with *AASB 136 Impairment of Assets* to determine the recoverable amount of its non-financial assets that are land or buildings classified as property, plant and equipment, infrastructure or vested improvements that the local government controls in circumstances where there has been an impairment indication of a general decrease in asset values.

In other circumstances where it has been assessed that one or more of these non-financial assets are impaired, the asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains or losses on disposal

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

11. LEASES

(a) Right-of-use assets

Movement in the balance of each class of right-of-use asset between the beginning and the end of the current financial year.

Note	Right-of-use assets - plant and equipment		Total right-of-use assets
	Right-of-use assets - land	Right-of-use assets - plant and equipment	
	\$	\$	\$
Balance at 1 July 2023	9,510	0	9,510
Additions	0	20,159	20,159
Depreciation	(1,638)	(503)	(2,141)
Balance at 30 June 2024	7,872	19,656	27,528
Gross balance amount at 30 June 2024	25,795	20,159	45,954
Accumulated depreciation at 30 June 2024	(17,923)	(503)	(18,426)
Balance at 30 June 2024	7,872	19,656	27,528
Depreciation	(2,861)	(2,016)	(4,877)
Balance at 30 June 2025	5,011	17,640	22,651
Gross balance amount at 30 June 2025	25,795	20,159	45,954
Accumulated depreciation at 30 June 2025	(20,784)	(2,519)	(23,303)
Balance at 30 June 2025	5,011	17,640	22,651

The following amounts were recognised in the statement of comprehensive income during the period in respect of leases where the Shire is the lessee:

	2025 Actual	2024 Actual
	\$	\$
Depreciation on right-of-use assets	(4,877)	(2,141)
Finance charge on lease liabilities	(1,378)	(824)
Total amount recognised in the statement of comprehensive income	(6,255)	(2,965)
Total cash outflow from leases	(8,018)	(5,001)
(b) Lease liabilities		
Current	6,987	6,640
Non-current	13,841	20,828
	20,828	27,468

The Shire has one lease relating to a batching plant and sales yard which has a lease term of 10 years. The Shire also has a lease relating to gym equipment which has a lease term of 5 years.

Secured liabilities and assets pledged as security

Lease liabilities are effectively secured, as the rights to the leased assets recognised in the financial statements revert to the lessor in the event of default.

MATERIAL ACCOUNTING POLICIES

Leases

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 27(b).

Right-of-use assets - measurement

Right-of-use assets are measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not recognised in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the material accounting policies applying to vested improvements.

Right-of-use assets - depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the Shire anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

11. LEASES (Continued)

(c) Lessor - property, plant and equipment subject to lease

The table below represents a maturity analysis of the undiscounted lease payments to be received after the reporting date.

Less than 1 year
1 to 2 years
2 to 3 years
3 to 4 years
4 to 5 years
> 5 years

	2025 Actual	2024 Actual
	\$	\$
	234,037	218,075
	204,994	234,037
	185,310	204,994
	128,283	185,310
	90,642	128,283
	174,298	264,940
	1,017,564	1,235,639
Amounts recognised in profit or loss for property, plant and equipment subject to lease		
Rental income	218,075	178,504

Residential properties are leased to GROH (Government Regional Officers Housing) under long-term leases with rentals payable monthly. Minimum lease payments receivable on leases of residential properties are detailed above.

The Shire leases houses to staff and aged persons with rentals payable monthly. These leases are classified as operating leases as they do not transfer substantially all of the risks and rewards incidental to the ownership of the assets. The staff houses are not considered investment property as they are leased for use in the supply of services to the community. The aged persons housing are considered a joint operation and are not considered investment property as the primary purpose is provision of community housing.

Lease payments for some contracts include CPI increases, but there are no other variable lease payments that depend on an index or rate. Although the Shire is exposed to changes in the residual value at the end of the current leases, the Shire group typically enters into new operating leases and therefore will not immediately realise any reduction in residual value at the end of these leases. Expectations about the future residual values are reflected in the fair value of the properties.

MATERIAL ACCOUNTING POLICIES

The Shire as lessor

Upon entering into each contract as a lessor, the Shire assesses if the lease is a finance or operating lease.

The contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases. Rental income received from operating leases is recognised on a straight-line basis over the term of the specific lease.

Initial direct costs incurred in entering into an operating lease (eg legal cost, cost to setup) are included in the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

When a contract is determined to include lease and non-lease components, the Shire applies AASB 15 *Revenue from Contracts with Customers* to allocate the consideration under the contract to each component.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

12. TRADE AND OTHER PAYABLES

Current

Sundry creditors
 Prepaid rates
 Accrued payroll liabilities
 ATO Liabilities
 Bonds and deposits held
 Accrued interest
 Accrued expenditure

	2025	2024
	\$	\$
	48,062	793,309
	16,937	12,537
	106,698	114,924
	69,084	0
	580	980
	22,073	23,016
	137,887	16,217
	401,321	960,983

MATERIAL ACCOUNTING POLICIES

Financial liabilities

Financial liabilities are initially recognised at fair value when the Shire becomes a party to the contractual provisions of the instrument.

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and any consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

Statutory liabilities

Statutory liabilities, are amounts owed to regulatory authorities due to statutory obligations such as FBT and PAYG. GST payable is offset against GST receivable and any net GST payable is included as a statutory liability.

Trade and other payables

Trade and other payables represent liabilities for goods and services provided to the Shire prior to the end of the financial year that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

Prepaid rates

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Shire recognises income for the prepaid rates that have not been refunded.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

13. OTHER LIABILITIES

	2025	2024
	\$	\$
Current		
Contract liabilities	8,853	0
Capital grant/contributions liabilities	310,352	67,911
	<u>319,205</u>	<u>67,911</u>
Reconciliation of changes in contract liabilities		
Opening balance	0	0
Additions	8,853	0
	<u>8,853</u>	<u>0</u>
<p>The aggregate amount of the performance obligations unsatisfied (or partially unsatisfied) in relation to these contract liabilities was \$8,853 (2024: \$NIL)</p> <p>The Shire expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months.</p>		
Reconciliation of changes in capital grant/contribution liabilities		
Opening balance	67,911	78,911
Additions	310,352	(89,911)
Revenue from capital grant/contributions held as a liability at the start of the period	(67,911)	78,911
	<u>310,352</u>	<u>67,911</u>
Expected satisfaction of capital grant/contribution liabilities		
Less than 1 year	310,352	67,911
	<u>310,352</u>	<u>67,911</u>

Performance obligations in relation to capital grant/contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

MATERIAL ACCOUNTING POLICIES

Contract liabilities

Contract liabilities represent the Shire's obligation to transfer goods or services to a customer for which the Shire has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

Capital grant/contribution liabilities

Capital grant/contribution liabilities represent the Shire's obligations to construct recognisable non-financial assets to identified specifications to be controlled by the Shire which are yet to be satisfied. Capital grant/contribution liabilities are recognised as income when the obligations in the contract are satisfied.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

14. BORROWINGS

	Note	2025			2024		
		Current	Non-current	Total	Current	Non-current	Total
Secured		\$	\$	\$	\$	\$	\$
Debentures		99,899	2,005,515	2,105,414	96,312	2,105,414	2,201,726
Total secured borrowings	27(a)	99,899	2,005,515	2,105,414	96,312	2,105,414	2,201,726

Secured liabilities and assets pledged as security

Debentures, bank overdrafts and bank loans are secured by a floating charge over the assets of the Shire of Bruce Rock. Other loans relate to transferred receivables. Refer to Note 5.

The Shire of Bruce Rock has complied with the financial covenants of its borrowing facilities during the 2025 and 2024 years.

MATERIAL ACCOUNTING POLICIES

Borrowing costs

The Shire has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.

Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 24(i)) due to the unobservable inputs, including own credit risk.

Risk

Details of individual borrowings required by regulations are provided at Note 27(a).

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

15. EMPLOYEE RELATED PROVISIONS

Employee related provisions

	2025	2024
	\$	\$
Current provisions		
Employee benefit provisions		
Annual leave	163,686	179,403
Long service leave	156,745	176,032
	<u>320,431</u>	<u>355,435</u>
Employee related other provisions		
Employment on-costs	47,145	56,214
	<u>47,145</u>	<u>56,214</u>
Total current employee related provisions	<u>367,576</u>	<u>411,649</u>
Non-current provisions		
Employee benefit provisions		
Long service leave	43,270	39,678
	<u>43,270</u>	<u>39,678</u>
Employee related other provisions		
Employment on-costs	3,305	3,324
	<u>3,305</u>	<u>3,324</u>
Total non-current employee related provisions	<u>46,575</u>	<u>43,002</u>
Total employee related provisions	<u>414,151</u>	<u>454,651</u>

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period.

MATERIAL ACCOUNTING POLICIES

Employee benefits

The Shire's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

16. REVALUATION SURPLUS

	2025	Total	2025	Restated	Total	Restated
	Opening	Movement on	Closing	2024	Movement on	2024
	balance	revaluation	balance	Opening	revaluation	Closing
	\$	\$	\$	balance *	\$	balance *
Revaluation surplus - Land	1,609,601	0	1,609,601	1,297,373	312,228	1,609,601
Revaluation surplus - Buildings	52,526,802	0	52,526,802	20,196,658	32,330,144	52,526,802
Revaluation surplus - Furniture and equipment	84,064	0	84,064	84,064	0	84,064
Revaluation surplus - Plant and equipment	1,057,395	0	1,057,395	1,057,395	0	1,057,395
Revaluation surplus - Infrastructure - roads	94,466,374	0	94,466,374	25,637,680	68,828,694	94,466,374
Revaluation surplus - Infrastructure - bridges	35,364,831	0	35,364,831	10,512,101	24,852,730	35,364,831
Revaluation surplus - Infrastructure - footpaths	489,433	0	489,433	248,629	240,804	489,433
Revaluation surplus - Infrastructure - drainage	6,966,196	0	6,966,196	1,516,982	5,449,214	6,966,196
Revaluation surplus - Infrastructure - other	3,749,311	0	3,749,311	20,881	3,728,430	3,749,311
Revaluation surplus - Infrastructure - airstrip	1,158,182	0	1,158,182	0	1,158,182	1,158,182
Revaluation surplus - Infrastructure - carparks	0	0	0	256,033	(256,033)	0
	197,472,189	0	197,472,189	60,827,796	136,644,393	197,472,189

* Refers to Note 30 'Correction of Error'

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

17. RESTRICTIONS OVER FINANCIAL ASSETS

The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:

	Note	2025 Actual \$	2024 Actual \$
- Cash and cash equivalents	3	1,062,777	282,053
- Financial assets at amortised cost	4	345,033	754,669
		1,407,810	1,036,722

The restricted financial assets are a result of the following specific purposes to which the assets may be used:

Restricted reserve accounts	28	1,088,025	967,831
Contract liabilities	13	8,853	0
Capital grant liabilities	13	310,352	67,911
Bonds and deposits held	12	580	980
Total restricted financial assets		1,407,810	1,036,722

**18. UNDRAWN BORROWING FACILITIES AND CREDIT
STANDBY ARRANGEMENTS**

Credit standby arrangements

Credit card limit		5,000	5,000
Credit card balance at balance date		(215)	(1,608)
Total amount of credit unused		4,785	3,392

Loan facilities

Loan facilities - current		99,899	96,312
Loan facilities - non-current		2,005,515	2,105,414
Total facilities in use at balance date		2,105,414	2,201,726

Unused loan facilities at balance date		NIL	NIL
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**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

19. CONTINGENT LIABILITIES

The Shire has identified the following sites, in relation to land owned, vested or leased, that is known to be, or is suspected of being contaminated.

i. Belka - Reserve 20196 (Lot 25322 on Plan 154374) and corresponding Road Reserve
As per Department of Water and Environment Regulation (DWER), notification these sites were contaminated and have been remediated such that is suitable for the current land use, but may not be suitable for a more sensitive land use. Therefore, DWER has classified these sites as 'remediated for restricted use'.

ii. Shackleton - Lot 424 - Old Rubbish Tip Site

As per DWER notification, the site was historically used as a rubbish disposal facility for an unknown period of time. This is a land use that has the potential to cause contamination.

As the site has not been investigated, a comment cannot be made on the suitability of the site as a whole for any land use. The site is classified by DWER as 'possibly contaminated - investigation required'. However DWER have confirmed that investigation is only required if the land is to be sold, exit the site or development for a more sensitive land use.

20. CAPITAL COMMITMENTS

	2025	2024
	\$	\$
Contracted for:		
- capital expenditure projects	238,000	19,290
- plant & equipment purchases	523,073	151,928
	761,073	171,218
Payable:		
- not later than one year	761,073	171,218

Capital expenditure commitments outstanding at the end of the reporting period include upgrades to Shade Sails at the Community Centre, Aquatic Centre and Amphitheatre, ongoing road sealing works, and the procurement of a Bitumen Sealing Vehicle.

Capital expenditure commitments outstanding at the end of the previous reporting period included upgrade to the Airport Lighting and the procurement of a Truck.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

21. RELATED PARTY TRANSACTIONS

(a) Council member remuneration

Fees, expenses and allowances to be paid or reimbursed to council members.

Note	2025 Actual \$	2025 Budget \$	2024 Actual \$
President's annual allowance	14,494	14,576	14,098
President's meeting attendance fees	8,826	8,382	8,674
President's annual allowance for ICT expenses	518	518	518
President's travel and accommodation expenses	0	500	167
	<u>23,838</u>	<u>23,976</u>	<u>23,457</u>
Deputy President's annual allowance	0	3,624	0
Deputy President's meeting attendance fees	0	1,812	0
Deputy President's annual allowance for ICT expenses	0	518	0
	<u>0</u>	<u>5,954</u>	<u>0</u>
All other council member's meeting attendance fees	3,128	5,436	3,284
All other council member's annual allowance for ICT expenses	1,036	1,554	3,624
All other council member's travel and accommodation expenses	520	500	554
	<u>4,684</u>	<u>7,490</u>	<u>7,462</u>
21(b)	<u>28,522</u>	<u>37,420</u>	<u>30,919</u>

(b) Key management personnel (KMP) compensation

The total of compensation paid to KMP of the Shire during the year are as follows:

Short-term employee benefits	603,249	628,982
Post-employment benefits	75,702	76,121
Employee - other long-term benefits	28,794	12,848
Employee - termination benefits	55,371	10,020
Council member costs	21(a) <u>28,522</u>	<u>30,919</u>
	<u>791,638</u>	<u>758,890</u>

Short-term employee benefits

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

Post-employment benefits

These amounts are the current-year's cost of the Shire's superannuation contributions made during the year.

Other long-term benefits

These amounts represent annual leave and long service leave entitlements accruing during the year.

Termination benefits

These amounts represent termination benefits paid to KMP (Note: may or may not be applicable in any given year).

Council member costs

These amounts represent payments of member fees, expenses, allowances and reimbursements during the year.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

21. RELATED PARTY TRANSACTIONS (Continued)

(c) Transactions with related parties

Transactions between related parties and the Shire are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end.

In addition to KMP compensation above the following transactions occurred with related parties:

	2025 Actual	2024 Actual
	\$	\$
Sale of goods and services	23,986	27,655
Purchase of goods and services	107,185	144,747
Payment of council member costs (Refer to Note 21 (a))	28,522	30,919
Amounts outstanding from related parties:		
Trade and other receivables	234	1,524
Amounts payable to related parties:		
Trade and other payables	717	1,567

(d) Related parties

The Shire's main related parties are as follows:

i. Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the Shire, directly or indirectly, including any council member, are considered key management personnel.

ii. Other Related Parties

Outside of normal citizen type transactions with the Shire, there were no other related party transactions involving key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

iii. Entities subject to significant influence by the Shire

There were no such entities requiring disclosure during the current or previous year.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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22. JOINT ARRANGEMENTS

Share of joint operations

JV Agreement Dated - 21 December 1994 with no expiration date

The Shire has participated in a joint arrangement with Homeswest for the construction the following:

- Six x 2 bedroom singles units at Lots 201 and 202 (22 and 24) Farrall Street Bruce Rock

The housing units have been constructed on Council owned land with the Shire having a 47.00% share in the assets of this joint arrangement. All revenue and expenses of the joint arrangement are recognised in the relevant financial statements of Council. The Shire is required to provide for the long term maintenance needs of the properties.

	2025 Actual	2024 Restated Actual*
	\$	\$
Statement of financial position		
Land - freehold (Level 2) not subject to lease	13,160	13,160
Buildings - specialised (Level 3) not subject to lease	721,895	721,895
Accumulated depreciation - buildings	(14,450)	0
Total assets	720,605	735,055
Statement of comprehensive income		
Revenue		
Other revenue	39,468	38,328
Expenses		
Depreciation	(14,450)	(10,746)
Other expenditure	(12,336)	(33,307)
Profit/(loss) for the period	12,682	(5,725)
Other comprehensive income	0	336,559
Total comprehensive income for the period	12,682	330,834

* Refers to Note 30 'Correction of Error'

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

22. JOINT ARRANGEMENTS (Continued)

Share of joint operations

JV Agreement Dated - 19 August 1991 with no expiration date

The Shire has participated in a joint arrangement with Homeswest for the construction the following:

- Three x 1 bedroom retirement units (Sandalwood Court) at Lot 460 (78) Butcher Street Bruce Rock

The housing units have been constructed on Council owned land with the Shire having a 0.00% share in the assets of this joint arrangement. All revenue and expenses of the joint arrangement are recognised in the relevant financial statements of Council. The Shire is required to provide for the long term maintenance needs of the properties.

	2025 Actual	2024 Restated Actual*
	\$	\$
Statement of comprehensive income		
Revenue		
Other revenue	1,004	1,041
Expenses		
Other expenditure	(925)	(1,072)
Profit/(loss) for the period	79	(31)
Other comprehensive income	0	0
Total comprehensive income for the period	79	(31)

* Refers to Note 30 'Correction of Error'

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

22. JOINT ARRANGEMENTS (Continued)

Share of joint operations

JV Agreement Dated - 28 May 1993 with no expiration date

The Shire has participated in a joint arrangement with Homeswest for the construction the following:

- Two x 2 bedroom singles units (McDonald Court) at Lot 240 (86) Johnson Street Bruce Rock
- Two x 2 bedroom singles units (McDonald Court) at Lot 241 (88) Johnson Street Bruce Rock

The housing units have been constructed on Council owned land with the Shire having a 22.79% share in the assets of this joint arrangement. All revenue and expenses of the joint arrangement are recognised in the relevant financial statements of Council. The Shire is required to provide for the long term maintenance needs of the properties.

Statement of financial position	2025 Actual	2024 Restated Actual*
	\$	\$
Land - freehold (Level 2) not subject to lease	6,837	6,837
Buildings - specialised (Level 3) not subject to lease	256,730	256,730
Less: accumulated depreciation	(5,500)	0
Total assets	258,067	263,567
 Statement of comprehensive income		
Revenue		
Other revenue	25,013	26,670
Expenses		
Depreciation	(5,500)	(3,646)
Other expenditure	(11,426)	(32,573)
Profit/(loss) for the period	8,087	(9,549)
Other comprehensive income	0	109,050
Total comprehensive income for the period	8,087	99,501

* Refers to Note 30 'Correction of Error'

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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22. JOINT ARRANGEMENTS (Continued)

Share of joint operations

JV Agreement Dated - 21 March 1995 expiring 21 March 2045

The Shire has participated in a joint arrangement with Homeswest for the construction the following:

- Five x 2 and three x 1 retirement units (Settlers Court) at Lots 58-60 (89, 91 & 93) Johnson Street Bruce Rock

The housing units have been constructed on Council owned land with the Shire having a 22.77% share in the assets of this joint arrangement. All revenue and expenses of the joint arrangement are recognised in the relevant financial statements of Council. The Shire is required to provide for the long term maintenance needs of the properties.

	2025 Actual	2024 Restated Actual*
	\$	\$
Statement of financial position		
Land - freehold (Level 2) not subject to lease	9,108	9,108
Buildings - specialised (Level 3) not subject to lease	620,490	620,490
Accumulated depreciation - buildings	(12,019)	0
Total assets	617,579	629,598
Statement of comprehensive income		
Revenue		
Other revenue	17,195	6,640
Expenses		
Depreciation	(12,019)	(8,417)
Other expenditure	(30,966)	(31,430)
Profit/(loss) for the period	(25,790)	(33,207)
Other comprehensive income	0	287,145
Total comprehensive income for the period	(25,790)	253,938

* Refers to Note 30 'Correction of Error'

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

22. JOINT ARRANGEMENTS (Continued)

Share of joint operations

JV Agreement Dated - 05 May 1992 expiring 05 May 2042

The Shire has participated in a joint arrangement with Homeswest for the construction the following:

- Three 1 bedroom retirement units (McGuigan Court) at Lot 66 (96) Buthcher Street Bruce Rock

The housing units have been constructed on Council owned land with the Shire having a 17.86% share in the assets of this joint arrangement. All revenue and expenses of the joint arrangement are recognised in the relevant financial statements of Council. The Shire is required to provide for the long term maintenance needs of the properties.

Statement of financial position	2025 Actual	2024 Restated Actual*
	\$	\$
Land - freehold (Level 2) not subject to lease	2,679	2,679
Buildings - specialised (Level 3) not subject to lease	112,469	112,469
Accumulated depreciation - buildings	(2,948)	0
Total assets	112,200	115,148
 Statement of comprehensive income		
Revenue		
Other revenue	834	856
Expenses		
Depreciation	(2,948)	(973)
Other expenditure	(771)	(887)
Profit/(loss) for the period	(2,885)	(1,004)
Other comprehensive income	0	73,275
Total comprehensive income for the period	(2,885)	72,271

* Refers to Note 30 'Correction of Error'

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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22. JOINT ARRANGEMENTS (Continued)

Share of joint operations

JV Agreement Dated - 21 February 2002 expiring 21 February 2027

The Shire has participated in a joint arrangement with Homeswest for the construction the following:

- One 3 bedroom house at Lot 111 (43) Westral Street Bruce Rock
- One 3 bedroom house at Lot 128 (57) Westral Street Bruce Rock
- One 3 bedroom house at Lot 77 (77) Dampier Street Bruce Rock

The housing units have been constructed on Council owned land with the Shire having a 19.75% share in the assets of this joint arrangement. All revenue and expenses of the joint arrangement are recognised in the relevant financial statements of Council. The Shire is required to provide for the long term maintenance needs of the properties.

	2025 Actual	2024 Restated Actual*
	\$	\$
Statement of financial position		
Land - freehold (Level 2) not subject to lease	8,888	8,888
Buildings - non-specialised (Level 2) not subject to lease	117,513	117,513
Accumulated depreciation - buildings	(2,497)	0
Total assets	123,903	126,400
Statement of comprehensive income		
Revenue		
Other revenue	24,759	24,081
Expenses		
Depreciation	(2,497)	(3,189)
Other expenditure	(13,820)	(14,902)
Profit/(loss) for the period	8,442	5,990
Other comprehensive income	0	5,106
Total comprehensive income for the period	8,442	11,096

* Refers to Note 30 'Correction of Error'

MATERIAL ACCOUNTING POLICIES

Joint operations

A joint operation is a joint arrangement where the Shire has joint control with two or more parties to the joint arrangement. All parties to joint arrangement have rights to the assets, and obligations for the liabilities relating to the arrangement.

Assets, liabilities, revenues and expenses relating to the Shire's interest in the joint operation are accounted for in accordance with the relevant Australian Accounting Standards.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

23. EVENTS OCCURRING AFTER THE END OF THE REPORTING PERIOD

The Shire does not have any subsequent events after balance sheet date.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

24. OTHER MATERIAL ACCOUNTING POLICIES

a) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

b) Current and non-current classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Shire's operational cycle. In the case of liabilities where the Shire does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Shire's intentions to release for sale.

c) Rounding off figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

d) Comparative figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the Shire applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

e) Budget comparative figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

f) Superannuation

The Shire contributes to a number of Superannuation Funds on behalf of employees. All funds to which the Shire contributes are defined contribution plans.

g) Fair value of assets and liabilities

Fair value is the price that the Shire would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

h) Interest revenue

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

i) Fair value hierarchy

AASB 13 *Fair Value Measurement* requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Shire selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Shire are consistent with one or more of the following valuation approaches:

Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

Cost approach

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Shire gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

j) Impairment of assets

In accordance with Australian Accounting Standards the Shire's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount except for non-financial assets that are:

- land and buildings classified as property, plant and equipment;
- infrastructure; or
- vested improvements that the local government controls, in circumstances where there has been an impairment indication of a general decrease in asset values.

These non-financial assets are assessed in accordance with the regulatory framework detailed in Note 10.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116 *Property, Plant and Equipment*) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

25. RATING INFORMATION

(a) General rates

RATE TYPE		2024/25	2024/25	2024/25	2024/25	2024/25	2024/25	2024/25	2024/25	2023/24	
Rate description	Basis of valuation	Rate in \$	Number of properties	Actual rateable value*	Actual rate revenue	Actual interim rates	Actual total revenue	Budget rate revenue	Budget interim rate	Budget total revenue	Actual total revenue
		\$		\$	\$	\$	\$	\$	\$	\$	\$
Gross rental valuations (GRV)	Gross rental valuation	0.060860	198	2,711,660	165,032	0	165,032	165,032	0	165,032	165,547
Unimproved valuations (UV)	Unimproved valuation	0.006741	322	241,751,000	1,629,643	(358)	1,629,285	1,629,643	0	1,629,643	1,552,976
Mining tenements (UV)	Unimproved valuation	0.006741	0		0	0	0	0	0	0	(1,619)
Non-rateable	Non-rateable	0.000000	269	329,424	0	0	0	0	0	0	0
Total general rates			789	244,792,084	1,794,675	(358)	1,794,317	1,794,675	0	1,794,675	1,716,904
Minimum payment											
Minimum payment		\$									
Gross rental valuations (GRV)	Gross rental valuation	581	177	848,311	102,837	1,745	104,582	102,837	0	102,837	89,748
Unimproved valuations (UV)	Unimproved valuation	581	36	1,603,700	20,916	0	20,916	20,916	0	20,916	15,512
Mining tenements (UV)	Unimproved valuation	581	4	52,911	2,324	(1,200)	1,124	2,324	0	2,324	5,540
Total minimum payments			217	2,504,922	126,077	545	126,622	126,077	0	126,077	110,800
Total general rates and minimum payments			1,006	247,297,006	1,920,752	187	1,920,939	1,920,752	0	1,920,752	1,827,704
Ex-gratia rates											
Ex-gratia rates		\$									
CBH Grain Storage Facilities - Tonnage		0.094456	1	287,500	27,156	0	27,156	27,156	0	27,156	25,863
Total amount raised from rates (excluding general rates)			1	287,500	27,156	0	27,156	27,156	0	27,156	25,863
Discounts							(47,861)			(48,825)	(46,226)
Rate write-offs							0			(500)	0
Total rates							1,900,234			1,898,583	1,807,341

(b) Rates related information

Rates instalment interest							1,433			1,260	1,085
Rates instalment plan charges							2,111			1,575	1,639
Rates overdue interest							5,561			3,675	4,215
Rates written off							57			0	0

*Rateable Value at time of raising of rate.

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025

26. DETERMINATION OF SURPLUS OR DEFICIT

	2024/25 (30 June 2025 carried forward)	2024/25 Budget (30 June 2025 carried forward)	2023/24 (30 June 2024 carried forward)
Note	\$	\$	\$
(a) Non-cash amounts excluded from operating activities			
The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .			
Adjustments to operating activities			
Less: Profit on asset disposals	(12,638)	(91,403)	(49,965)
Less: Movement in liabilities associated with restricted cash	7,603	0	4,233
Less: Fair value adjustments to financial assets at fair value through profit or loss	3,551	0	(1,681)
Add: Loss on disposal of assets	71,058	22,028	9,919
Add: Loss on revaluation of fixed assets	9(a) 0	0	66,528
Add: Depreciation	6,246,011	3,503,679	3,538,400
Non-cash movements in non-current assets and liabilities:			
Pensioner deferred rates	(2,234)	0	(2,118)
Receivables for employee related provisions	(5,951)	5,041	4,279
Employee benefit provisions	3,573	0	(9,078)
Non-cash amounts excluded from operating activities	6,310,973	3,439,345	3,560,517
(b) Non-cash amounts excluded from investing activities			
The following non-cash revenue or expenditure has been excluded from amounts attributable to investing activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .			
Adjustments to investing activities			
Right of use assets received - non cash	11(a) 0	0	20,159
Non-cash amounts excluded from investing activities	0	0	20,159
(c) Non-cash amounts excluded from financing activities			
The following non-cash revenue or expenditure has been excluded from amounts attributable to financing activities within the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> .			
Adjustments to financing activities			
Non cash proceeds from new leases	27(b) 0	0	(20,159)
Non-cash amounts excluded from financing activities	0	0	(20,159)
(d) Surplus or deficit after imposition of general rates			
The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with <i>Financial Management Regulation 32</i> to agree to the surplus/(deficit) after imposition of general rates.			
Adjustments to net current assets			
Less: Reserve accounts	28 (1,088,025)	(1,130,795)	(967,831)
Less: Financial assets at amortised cost			
Less: Current assets not expected to be received at end of year			
- Land held for resale	6 0	(32,165)	0
- Not defined	0	(729,947)	0
Add: Current liabilities not expected to be cleared at end of year			
- Current portion of borrowings	14 99,899	96,312	96,312
- Current portion of lease liabilities	11(b) 6,987	14,625	6,640
- Employee benefit provisions	133,629	126,028	126,026
Total adjustments to net current assets	(847,510)	(1,655,942)	(738,853)
Net current assets used in the Statement of financial activity			
Total current assets	3,602,095	2,480,526	4,854,460
Less: Total current liabilities	(1,194,988)	(698,556)	(1,543,495)
Less: Total adjustments to net current assets	(847,510)	(1,655,942)	(738,853)
Surplus or deficit after imposition of general rates	1,559,597	126,028	2,572,112

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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27. BORROWING AND LEASE LIABILITIES

(a) Borrowings

Purpose	Note	Actual						Budget				
		Principal at 1 July 2023	New loans during 2023-24	Principal repayments during 2023-24	Principal at 30 June 2024	New loans during 2024-25	Principal repayments during 2024-25	Principal at 30 June 2025	Principal at 1 July 2024	New loans during 2024-25	Principal repayments during 2024-25	Principal at 30 June 2025
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
44 Curlew Rd - Housing		194,596	0	(26,577)	168,019	0	(26,974)	141,045	168,019	0	(26,974)	141,045
Reconstruct Supermarket		2,100,000	0	(66,293)	2,033,707	0	(69,338)	1,964,369	2,033,707	0	(69,338)	1,964,369
Total		2,294,596	0	(92,870)	2,201,726	0	(98,312)	2,105,414	2,201,726	0	(96,312)	2,105,414

Borrowing finance cost payments

Purpose	Loan number	Institution	Interest rate	Date final payment is due	Actual for year ending 30 June 2025	Budget for year ending 30 June 2025	Actual for year ending 30 June 2024
44 Curlew Rd - Housing	3	WATC*	1.49%	1/05/2030	(3,435)	(2,403)	(4,024)
Reconstruct Supermarket	4	WATC*	4.54%	3/05/2043	(105,110)	(91,574)	(108,687)
Total finance cost payments					(108,545)	(93,977)	(112,711)

* WA Treasury Corporation

SHIRE OF BRUCE ROCK
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27. BORROWING AND LEASE LIABILITIES (Continued)

(b) Lease liabilities

Purpose	Note	Actual							Budget			
		Principal at 1 July 2023	New leases during 2023-24	Principal repayments during 2023-24	Principal at 30 June 2024	New leases during 2024-25	Principal repayments during 2024-25	Principal at 30 June 2025	Principal at 1 July 2024	New leases during 2024-25	Principal repayments during 2024-25	Principal at 30 June 2025
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
PTAWA - Saleyards (50%)		5,743	0	(1,457)	4,286	0	(1,510)	2,776	1,359	0	(1,510)	(151)
PTAWA - Batching Plant (50%)		5,743	0	(1,457)	4,286	0	(1,510)	2,776	1,604	0	(1,510)	94
PTAWA - Yarding Sandpit		0	0	0	0	0	0	0	2,915	0	0	2,915
MAIA - Gym Equipment		0	20,159	(1,263)	18,896	0	(3,620)	15,276	3,131	0	(3,912)	(781)
Total lease liabilities	11(b)	11,486	20,159	(4,177)	27,468	0	(6,640)	20,828	9,009	0	(6,932)	2,077

Lease finance cost payments

Purpose	Lease number	Institution	Interest rate	Date final payment is due	Actual for year ending 30 June 2025	Budget for year ending 30 June 2025	Actual for year ending 30 June 2024	Lease term
					\$	\$	\$	
PTAWA - Saleyards (50%)	L7109	Burgess Rawson	3.60%	31/03/2027	(127)	(119)	(181)	10 years
PTAWA - Batching Plant (50%)	L7109	Burgess Rawson	3.60%	31/03/2027	(127)	(119)	(180)	10 years
PTAWA - Yarding Sandpit	L7338	Burgess Rawson	3.60%	31/08/2022	0	(199)	0	10 years
MAIA - Gym Equipment	6902	MAIA Financial	4.80%	1/01/2029	(1,124)	0	(463)	5 years
Total finance cost payments					(1,378)	(437)	(824)	

SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
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28. RESERVE ACCOUNTS

	2025 Actual opening balance	2025 Actual transfer to	2025 Actual transfer (from)	2025 Actual closing balance	2025 Budget opening balance	2025 Budget transfer to	2025 Budget transfer (from)	2025 Budget closing balance	2024 Actual opening balance	2024 Actual transfer to	2024 Actual transfer (from)	2024 Actual closing balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Restricted by council												
(a) Long Service Leave	126,028	7,603	0	133,631	126,028	5,041	0	131,069	121,795	4,233	0	126,028
(b) Plant Replacement	6,872	199,611	(203,795)	2,688	6,872	275	0	7,147	6,641	231	0	6,872
(c) Housing	221,657	13,372	0	235,029	221,657	8,866	0	230,523	214,211	7,446	0	221,657
(d) Council Housing	4,008	242	0	4,250	4,008	160	0	4,168	3,873	135	0	4,008
(e) Transport Infrastructure	213,162	10,269	0	223,431	213,162	58,526	0	271,688	101,901	111,261	0	213,162
(f) Sports Facility Replacement	135,773	8,191	0	143,964	135,773	5,431	0	141,204	131,212	4,561	0	135,773
(g) Bowls Sporting Club Facility Replacement	25,591	7,244	0	32,835	25,591	1,024	0	26,615	18,821	6,770	0	25,591
(h) Cricket Sporting Club Facility Replacement	38,025	7,848	0	45,873	38,025	9,521	0	47,546	30,766	7,259	0	38,025
(i) Football Sporting Club Facility Replacement	18,641	6,906	0	25,547	18,641	8,746	0	27,387	12,144	6,497	0	18,641
(j) Hockey Sporting Club Facility Replacement	44,616	8,168	0	52,784	44,616	9,785	0	54,401	37,097	7,519	0	44,616
(k) Netball Sporting Club Facility Replacement	22,274	7,083	0	29,357	22,274	8,891	0	31,165	19,957	2,317	0	22,274
(l) Squash Sporting Facility Replacement	1,966	545	0	2,511	1,966	829	0	2,795	1,528	438	0	1,966
(m) Tennis Sporting Facility Replacement	44,605	8,167	0	52,772	44,605	7,784	0	52,389	37,087	7,518	0	44,605
(n) Supermarket Guarantee	0	0	0	0	0	0	0	0	50,000	1,729	(51,729)	0
(o) Shire Hockey Turf Facility Replacement	47,271	32,297	0	79,568	47,271	31,891	0	79,162	45,413	1,858	0	47,271
(p) Shackleton Bowls Club Facility Replacement	17,342	6,443	0	23,785	17,342	6,194	0	23,536	11,281	6,061	0	17,342
	967,831	323,989	(203,795)	1,088,025	967,831	162,964	0	1,130,795	843,727	175,833	(51,729)	967,831

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve accounts.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

28. RESERVE ACCOUNTS (Continued)

In accordance with council resolutions or adopted budget in relation to each reserve account, the purpose for which the reserves are set aside and their anticipated date of use are as follows:

Name of reserve account	Purpose of the reserve account	
Restricted by council		
(a) Long Service Leave	Ongoing	To be used to fund long service leave requirements for employees.
(b) Plant Replacement	Ongoing	To be used to fund major plant purchases.
(c) Housing	Ongoing	To be used for the construction of future joint venture housing projects.
(d) Council Housing	Ongoing	To be used for the construction of housing for Council staff.
(e) Transport Infrastructure	Ongoing	To be used for the road infrastructure network within the Shire.
(f) Sports Facility Replacement	Ongoing	To be used towards the replacement of sporting playing surfaces and facilities within the Shire.
(g) Bowls Sporting Club Facility Replacement	Ongoing	To be used for the Bruce Rock Bowls Club's contribution to upgrade or replacement of facilities at the Bruce Rock Recreation Centre.
(h) Cricket Sporting Club Facility Replacement	Ongoing	To be used for the Bruce Rock Shackleton Ardath Cricket Club's contribution to upgrade or replacement of facilities at the Bruce Rock Recreation Centre.
(i) Football Sporting Club Facility Replacement	Ongoing	To be used for the Bruce Rock Football Club's contribution to upgrade or replacement of facilities at the Bruce Rock Recreation Centre.
(j) Hockey Sporting Club Facility Replacement	Ongoing	To be used for the Bruce Rock Hockey Club's contribution to upgrade or replacement of facilities at the Bruce Rock Recreation Centre.
(k) Netball Sporting Club Facility Replacement	Ongoing	To be used for the Bruce Rock Netball Club's contribution to upgrade or replacement of facilities at the Bruce Rock Recreation Centre.
(l) Squash Sporting Facility Replacement	Ongoing	To be used for the Bruce Rock Squash Club's contribution to upgrade or replacement of facilities at the Bruce Rock Recreation Centre.
(m) Tennis Sporting Facility Replacement	Ongoing	To be used for the Bruce Rock Tennis Club's contribution to upgrade or replacement of facilities at the Bruce Rock Recreation Centre.
(n) Supermarket Guarantee	Ongoing	To be used as a bank security guarantee for a trading account with Metcash Trading Ltd to purchase groceries and stock for the Bruce Rock Supermarket.
(o) Shire Hockey Turf Facility Replacement	Ongoing	To be used towards the replacement of the Hockey Turf at the Bruce Rock Recreation Centre.
(p) Shackleton Bowls Club Facility Replacement	Ongoing	To be used for the Shackleton Bowls Club contribution to upgrade or replace synthetic bowls playing surface.

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

29. TRUST FUNDS

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

	1 July 2024	Amounts received	Amounts paid	30 June 2025
	\$	\$	\$	\$
Factory Unit Bonds	2,842	0	0	2,842
Vietnam Veterans	7,541	0	0	7,541
Nomination Deposits	100	0	0	100
Hall Hire Bond Deposits	0	1,150	(1,150)	0
	10,483	1,150	(1,150)	10,483

**SHIRE OF BRUCE ROCK
NOTES TO AND FORMING PART OF THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

30. CORRECTION OF ERROR

The Shire has six joint agreements with the Department of Communities for the provision of aged housing. The joint arrangements are classified as joint operations. The assets involved are the land and housing units contained on that land. Refer to Note 22 for further details.

The following adjustment has been made to comparative amounts in the 30 June 2025 Financial Report to bring to account financial activity that was incorrectly stated in prior years. Details of this activity is below:

The Shire's percentage ownership in joint venture housing with the Department of Communities was not taken into account, instead the full fair value valuation was taken up in its accounts in error. This error has now been identified and the necessary adjustments have been effected as at 1 July 2023 and 30 June 2024.

To correct the error at 1 July 2023, the fair value of Land and Buildings and Accumulated Depreciation relating to these assets have been adjusted. The net reduction in valuation of \$2,917,285 has been adjusted against the Revaluation Surplus for Land and Buildings.

As at 30 June 2024, in addition to the above adjustments, corrections, were also made in 2023-24 to reflect the impact on the fair value valuation carried out on land and buildings in 2023-24 and corrections made so that only the Shire's share of depreciation expense is reported in the financial report.

The 2023-24 net reduction in valuation of \$2,587,354 has been adjusted against the Revaluation Surplus for Land and Buildings and the reduction in depreciation of \$38,028 has been adjusted against Retained Surplus. The reduction of \$5,466,611 below includes the \$2,917,285 adjusted as at 1 July 2023.

Statement of Financial Position (Extract)	Previously Stated 30 June 2024	Increase/ (Decrease)	30 June 2024 (Restated)	Previously Stated 01 July 2023	Increase/ (Decrease)	01 July 2023 (Restated)
	\$	\$	\$	\$	\$	\$
Property, plant and equipment	73,280,957	(5,466,611)	67,814,346	35,010,091	(2,917,285)	32,092,806
Net assets	231,760,216	(5,466,611)	226,293,605	93,817,679	(2,917,285)	90,900,394
Revaluation surplus	202,976,828	(5,504,639)	197,472,189	63,745,081	(2,917,285)	60,827,796
Retained earnings	27,815,557	38,028	27,853,585	29,228,871	0	29,228,871
Total equity	231,760,216	(5,466,611)	226,293,605	93,817,679	(2,917,285)	90,900,394

Statement of Comprehensive Income (Extract)	2024	Increase/ (Decrease)	2024 (Restated)
	\$	\$	\$
Depreciation	(3,576,428)	38,028	(3,538,400)
Net result for the period	(1,289,210)	38,028	(1,251,182)
Other comprehensive income for the period			
Changes in asset revaluation surplus	139,231,747	(2,587,354)	136,644,393
Total comprehensive income for the period	137,942,537	(2,549,326)	135,393,211



Auditor General

INDEPENDENT AUDITOR'S REPORT

2025

Shire of Bruce Rock

To the Council of the Shire of Bruce Rock

Opinion

I have audited the financial report of the Shire of Bruce Rock (Shire) which comprises:

- the statement of financial position as at 30 June 2025, the statement of comprehensive income, statement of changes in equity, statement of cash flows and statement of financial activity for the year then ended
- notes comprising a summary of material accounting policies and other explanatory information.

In my opinion, the financial report :

- is based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the Shire for the year ended 30 June 2025 and its financial position at the end of that period
- is in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, Australian Accounting Standards.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter – Restatement of comparative balances

I draw attention to Note 30 of the financial report which states that the amounts reported in the previously issued 30 June 2024 financial report have been restated and disclosed as comparatives in this financial report. My opinion is not modified in respect of this matter.

Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2025, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the Shire is responsible for:

- keeping proper accounts and records
- preparation and fair presentation of the financial report in accordance with the requirements of the Act, the Regulations and Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the Shire's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the Shire.

The Council is responsible for overseeing the Shire's financial reporting process.

Auditor's responsibilities for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

My independence and quality management relating to the report on the financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Matters relating to the electronic publication of the audited financial report

This auditor's report relates to the financial report of the Shire of Bruce Rock for the year ended 30 June 2025 included in the annual report on the Shire's website. The Shire's management is responsible for the integrity of the Shire's website. This audit does not provide assurance on the integrity of the Shire's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the Shire to confirm the information contained in the website version.

Mark Ambrose

Mark Ambrose
Senior Director Financial Audit
Delegate of the Auditor General for Western Australia
Perth, Western Australia
8 December 2025